LEBANON UTILITIES 2023 BUDGET - FINAL

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Lebanon Electric Utility

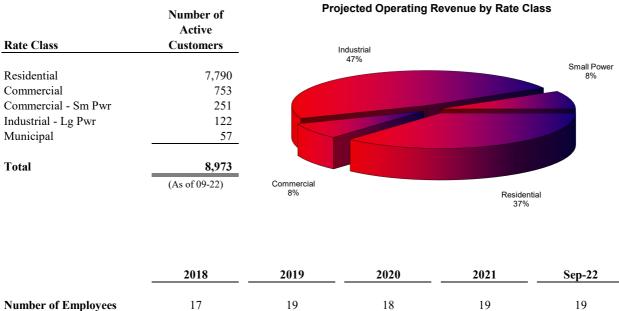
2023 Budget - Final

Revenues

| | Actual 2021 | Budget 2022 | 9 Months 2022 | Rolling 12 Months | Proposed 2023 |
|---------------------------|----------------|----------------|------------------|----------------------|------------------|
| - | 2021 | 2022 | 2022 | 12 Months | 2023 |
| Operating Revenue | | | | | |
| Residential | 8,682,018 | 9,268,765 | 6,943,146 | 8,895,488 | 9,797,891 |
| Commercial | 1,849,536 | 1,955,769 | 1,390,788 | 1,827,781 | 1,987,408 |
| Industrial | 11,355,046 | 11,883,306 | 8,959,973 | 11,641,144 | 12,731,242 |
| Small Power | 1,902,255 | 2,021,752 | 1,589,369 | 2,039,262 | 2,244,462 |
| Street & Highway Lighting | 112,476 | 119,125 | 83,911 | 112,074 | 120,877 |
| Security Lights | 47,353 | 50,296 | 34,737 | 46,503 | 50,098 |
| Interdepartmental | 116,352 | 125,635 | 96,114 | 120,656 | 134,291 |
| Late Penalties | 126,383 | 123,613 | 113,528 | 155,775 | 166,779 |
| Total Revenue from Sales | 24,191,419 | 25,548,261 | 19,211,566 | 24,838,683 | 27,233,049 |
| Other Revenue | | | | | |
| Interest | 25,626 | 24,267 | 20,467 | 27,310 | 127,300 |
| Other | 306,523 | 334,954 | 201,888 | 238,964 | 259,155 |
| Total Other Revenues | 332,149 | 359,221 | 222,355 | 266,274 | 386,455 |
| Total Revenue | 24,523,568 | 25,907,483 | 19,433,921 | 25,104,957 | 27,619,505 |

Note: A growth factor of 2% and an estimated increase of 8.62% in purchased power was used in determining the proposed 2023 revenues.

The 10 year planning study shows growth in the range of 1.8% to 3.5%.



Revenues/Expenses

| | Actual 2021 | Budget 2022 | 9 Months 2022 | Rolling 12 Months | Proposed 2023 | |
|--------------------------------|----------------|----------------|------------------|----------------------|---------------|--------------------|
| Operating Revenues | | | | | | |
| Residential | 8,682,018 | 9,268,765 | 6,943,146 | 8,895,488 | 9,797,891 | (1),(2) |
| Commercial | 1,849,536 | 1,955,769 | 1,390,788 | 1,827,781 | 1,987,408 | (1),(2) (1),(2) |
| Industrial | 11,355,046 | 11,883,306 | 8,959,973 | 11,641,144 | 12,731,242 | (1),(2) (1),(2) |
| Small Power | 1,902,255 | 2,021,752 | 1,589,369 | 2,039,262 | 2,244,462 | (1),(2) (1),(2) |
| Street & Highway Lighting | 112,476 | 119,125 | 83,911 | 112,074 | 120,877 | (1),(2) (1),(2) |
| Security Lights | 47,353 | 50,296 | 34,737 | 46,503 | 50,098 | (1),(2) (1),(2) |
| Interdepartmental | 116,352 | 125,635 | 96,114 | 120,656 | 134,291 | (1),(2) (1),(2) |
| Late Penalties | 126,383 | 123,613 | 113,528 | 120,030 | 166,779 | (1),(2) (1),(2) |
| Total Operating Revenue | 24,191,419 | 25,548,261 | 19,211,566 | 24,838,683 | 27,233,049 | (1),(2) |
| | | 23,510,201 | 17,211,500 | 21,000,000 | 27,200,019 | |
| Other Revenue Other | 306,523 | 334,954 | 201,888 | 238,964 | 259,155 | (3) |
| Total Other Revenue | 306,523 | 334,954 | 201,888 | 238,964 | 259,155 | (3) |
| Total Other Revenue | 500,525 | 554,754 | 201,000 | 230,704 | 237,133 | |
| Total Revenue (less Interest) | 24,497,942 | 25,883,216 | 19,413,454 | 25,077,647 | 27,492,205 | |
| Purchased Services | | | | | | |
| Purchased Power | 18,175,882 | 19,379,780 | 15,266,026 | 19,345,455 | 21,992,378 | (4) |
| Telephone | 13,650 | 14,626 | 12,615 | 16,078 | 17,436 | |
| Contractual Services - Testing | 5,936 | 140,000 | 84,835 | 85,091 | 50,000 | (5) |
| Contractual Services - IT | 95,969 | 101,586 | 67,724 | 97,830 | 105,555 | (6) |
| Contractual Services - Other | 300,492 | 321,898 | 231,519 | 314,928 | 385,738 | (7) |
| Accounting Fees | 10,139 | 27,000 | 5,738 | 5,738 | 13,000 | (8) |
| Engineering Fees | 50,941 | 80,000 | 25,647 | 55,710 | 50,000 | (9) |
| Legal Fees | 59,711 | 69,745 | 33,055 | 57,109 | 63,627 | (10) |
| Utilities | 40,039 | 44,466 | 32,469 | 43,241 | 48,830 | (11) |
| Total Purchased Services | 18,752,759 | 20,179,101 | 15,759,628 | 20,021,180 | 22,726,563 | |
| Wages & Benefits | | | | | | |
| Operation Supervision | 85,250 | 85,252 | 66,083 | 87,993 | 95,600 | (12) |
| Engineering | 39,252 | 39,950 | 35,689 | 45,159 | 51,630 | (12) |
| Line Work | 703,451 | 686,866 | 584,622 | 778,024 | 845,753 | (12) |
| Line Locating | 18,891 | 19,427 | 14,058 | 18,637 | 20,337 | (12) |
| Mapping | 1,336 | 1,598 | 0 | 216 | 0 | (12) |
| Meter Reading | 62,134 | 61,498 | 44,797 | 61,573 | 64,806 | (12) |
| Billing | 29,156 | 30,044 | 22,345 | 29,145 | 32,326 | (12) |
| Administrative | 130,690 | 130,935 | 103,392 | 136,447 | 149,574 | (12) (12) |
| Office Personnel | 119,232 | 125,025 | 87,843 | 114,806 | 127,080 | (12) (12) |
| Sick/Vacation Pay | 195,308 | 160,021 | 122,081 | 197,568 | 176,611 | (12) (12) |
| FICA Taxes | 101,224 | 98,105 | 79,300 | 107,743 | 114,721 | (12) (12) |
| Group Insurance | 357,769 | 381,496 | 272,127 | 333,017 | 373,358 | (12) |
| Pension | (134,100) | 196,901 | 85,810 | (201,288) | 124,138 | (13) (14) |
| Miscellaneous Payroll | 9,292 | 6,998 | 12,177 | 15,695 | 17,616 | (14) (12) |
| Total Wages & Benefits | 1,718,885 | 2,024,114 | 1,530,324 | 1,724,735 | 2,193,550 | (12) |
| I Utal Wages & Delicitis | 1,/10,000 | 2,024,114 | 1,330,324 | 1,/24,/33 | 2,175,550 | |

Revenues/Expenses (Cont.)

| | 10,010 | ios inpenses (e | ,011() | | | |
|-----------------------------------|----------------|-----------------|------------------|----------------------|------------------|---|
| | Actual 2021 | Budget 2022 | 9 Months 2022 | Rolling 12 Months | Proposed 2023 | - |
| perating Supplies & Expense | | | | | | |
| Station Expenses | 0 | 3,500 | 0 | 0 | 0 | |
| Street Lights and Signals | 2,547 | 3,243 | 6,654 | 7,705 | 8,786 | |
| Security Lights | 1,823 | 1,150 | 1,372 | 2,369 | 2,225 | |
| Meter Expense | 8,405 | 8,479 | 8,370 | 10,708 | 11,590 | (|
| Meter Repair & Maintenance | 0 | 1,500 | 0 | 0 | 0 | |
| Tools & Equipment | 13,477 | 22,000 | 10,314 | 15,527 | 20,000 | |
| Safety Equipment | 12,087 | 14,000 | 8,866 | 15,262 | 15,000 | |
| Rents | 3,885 | 3,885 | 3,885 | 3,885 | 3,885 | |
| Maintenance of Lines | 129,771 | 157,410 | 147,446 | 178,939 | 199,033 | |
| Maintenance of Station Equipment | 475 | 1,387 | 8,201 | 8,201 | 10,942 | |
| General Maintenance | 12,488 | 17,147 | 8,911 | 8,696 | 10,906 | (|
| Office Supplies | 11,325 | 11,951 | 6,673 | 9,383 | 9,689 | (|
| Janitorial Services | 19,247 | 18,900 | 14,163 | 19,247 | 18,900 | |
| Exterior Landscaping | 10,585 | 10,593 | 11,922 | 15,238 | 16,501 | |
| Computer Equipment | 2,497 | 7,321 | (134) | 1,054 | 8,313 | |
| Software Expense | 10,608 | 11,691 | 12,718 | 13,467 | 17,248 | |
| Maintenance Agreements | 69,560 | 89,057 | 64,062 | 81,019 | 93,869 | (|
| Dues & Subscriptions | 16,694 | 17,309 | 18,122 | 17,015 | 18,578 | |
| Postage | 876 | 858 | 688 | 962 | 996 | |
| Insurance | 116,964 | 67,309 | 2,217 | 65,116 | 69,023 | |
| Conference & Training | 36,428 | 52,229 | 36,912 | 47,235 | 57,229 | |
| Promotion | 0 | 3,180 | 104 | 47,233 | 3,180 | |
| Employee Recognition | 961 | 930 | 33 | 853 | 930 | |
| Transportation | 33,586 | 45,723 | 33,141 | 43,188 | 46,309 | |
| Uniforms | | | | | | |
| | 16,096 0 | 18,251 0 | 14,012 | 16,584 | 18,691 0 | |
| SCADA Expense | | | 1,250 | 1,250 | | |
| Payment in Lieu of Taxes | 187,125 | 194,685 | 136,407 | 183,188 | 189,224 | |
| Depreciation Expense | 1,028,315 | 1,046,734 | 791,867 | 1,050,525 | 1,076,939 | |
| Amortization of Deferred Costs | 0 | (12,484) | (9,363) | 0 | (12,484) | |
| Gross Income Tax | 355,000 | 346,579 | 180,600 | 265,600 | 0 | 1 |
| Bad Debt Expense | 60,110 | 148,871 | 148,871 | 148,871 | 68,083 | |
| Lease Rental Payments - Principal | 75,981 | 78,632 | 78,631 | 78,631 | 79,515 | |
| Lease - Copiers/Printers | 2,299 | 2,444 | 1,761 | 2,333 | 2,481 | |
| Bank Fees - Credit Card | 27,051 | 28,837 | 19,930 | 26,943 | 28,364 | |
| Miscellaneous | 29,417 | 35,055 | 32,216 | 39,976 | 43,953 | |
| tal Operating Supplies & Expense | 2,295,683 | 2,458,356 | 1,800,822 | 2,379,074 | 2,137,898 | - |
| tal Expenses | 22,767,327 | 24,661,571 | 19,090,774 | 24,124,989 | 27,058,011 | - |
| erating Income | 1,730,615 | 1,221,644 | 322,680 | 952,658 | 434,194 | - |
| erest | | | | | | |
| Interest Revenue | 25,626 | 24,267 | 20,467 | 27,310 | 127,300 | |
| Interest Expense | (270,157) | (263,369) | (199,739) | (255,265) | (243,657) | |
| tal Interest Revenue (Expense) | (244,531) | (239,102) | (179,272) | (227,955) | (116,357) | - |
| traordinary Items | | | | | | |
| Gain on Sale of Assets | 0 | 0 | 0 | 0 | 0 | |
| Loss on Sale of Assets | (36,644) | (42,684) | (34,408) | (37,059) | (42,298) | |
| otal Extraordinary Items | (36,644) | (42,684) | (34,408) | (37,059) | (42,298) | - |
| et Margin | 1,449,440 | 939,858 | 109,000 | 687,644 | 275,539 | _ |
| | | | | | · · · · | - |

Notes to Proposed Revenue and Expenses

| Note | Description |
|------|---|
| (1) | A growth factor of 2% was used in determining the proposed 2023 revenues. Adjusted for the elimination of the URT in 2022. |
| (2) | An estimated average increase in purchased power costs of 8.62%. This affects approximately 75% of revenue. |
| (3) | This amount includes miscellaneous revenue such as pole attachments and the sale of scrap metal. |
| (4) | A 8.62% increase in purchased power costs has been estimated using estimates by IMPA. |
| (5) | Testing includes pole testing and substation testing. |
| (6) | Contractual Services for IT consulting / Cyber Security. |
| (7) | Estimated amount for miscellaneous contractual services needed by the different departments. Also, includes \$200,000 for contracting out our tree trimming. |
| (8) | Accounting fees include State Board of Accounts audit costs and arbitrage testing. |
| (9) | Engineering Services to be used to assist in the designing of several planned residential subdivisions. Also, includes the use of engineers on multiple projects. |
| (10) | General legal counsel. |
| (11) | Electric's portion of shared utility bills along with all utility bills for their individual facility. |
| (12) | Assumes an overall 8.5% increase in wages with inflationary adjustment along with employees moving through the advancement program. |
| (13) | We received a 2.9% increase for 2023. |
| (14) | Funding of the Defined Benefit Plan and the Defined Contribution Plan. |
| (15) | Miscellaneous meter expenses only. With the implementation of AMI all meters have been capitalized, however, endpoints or other parts may need to be replaced. |
| (16) | Estimated and then allowed for the usual winter contingencies. |
| (17) | General maintenance agreements on items such as SCADATA, SCADA, NISC, Microsoft, and other misc. systems. |

Notes to Proposed Revenue and Expenses (Cont.)

| Note | Description | |
|------|---|--|
| (18) | Utility receipts tax is equal to 1.2% of total revenues. This was eliminated in July of 2022. | |
| (19) | A bad debt allowance has been set at .25%. | |
| (20) | Lease rental principal on municipal building. | |
| (21) | Lease rental interest on municipal building plus interest on 2013 Revenue Bonds. | |

Capital Additions

| Item | Clas | s Description | | Code | Amount | Notes |
|-------|----------------|---|--|------------------|-----------|---------|
| 1 | А | loop feed to the | Loop Feed - Const. of a distribution line to create a annexed area. This will include all materials, legal, mits and other fees. | 1 | 350,000 | |
| 2 | С | | Dacement Transformers - Ongoing transformer ent for new units (customer driven). | 2 | 300,000 | |
| 3 | C | | w Facilities - Ongoing service extensions for new ides Noble St. Subdivision, Cedar Ridge Phase 2, 4. | 1 | 300,000 | |
| 4 | В | Operation B additional space | ilding Expansion - Additional building to allow for as needed. | 1 | 300,000 | |
| 5 | D | | uck/Digger Derrick - Equipment that will allow us nang transformers. This unit will replace truck 19 which | 2 | 291,572 | (a),(b) |
| 6 | С | AMI - Ongoin | g program for replacement of meter infrastructure. | 2 | 240,000 | |
| 7 | D | poles and work of | gger Derrick - Equipment that will allow us to set on the electric line in right of ways that cannot be normal truck. We currrently have 1,053 poles in back /s. | 1 | 219,166 | (a),(b) |
| 8 | C | limited to reclos | ades and Improvements - Includes but is not ures for the annexation, wire, poles, omni switches, acitor banks and other equipment. | 2 | 200,000 | |
| 9 | В | | tion - Engineering, land acquisitions and legal work to substation on the south side of Lebanon. | 1 | 100,000 | |
| 10 | C | Electric's Por Electric Utility f | rtion of the IT Budget - The estimated cost to the or IT Functions. | 2 | 37,758 | |
| 11 | В | Meter Tester and three-phase | - Equipment that will allow us to test all single-phase AMI meters. | 1 | 15,500 | |
| 12 | D | | rtion of Administration Vehicles - Electric's istrative vehicle replacements in agreement with our ent program. | 2 | - | (a),(b) |
| | | | TOTAL | , | 2,353,996 | |
| | | | Operational Cash Flow | | 1,284,666 | |
| | | | Reserves | | 1,069,330 | |
| ~ . | | ~ | TOTAL | 4 | 2,353,996 | |
| Code: | 2 Res 3 Bor | Class: erational Cash Flow serves nding tside Funding | AMust Accomplish This YearBAccomplish for Improvement of SysCOngoing Program - Accomplish forDOngoing Program - Long Term/Shor | Improvement of S | | |

Notes:

(a) Cost does not reflect money received from sale of old vehicle/equipment.(b) Included in 10 year replacement plan.

(c) Cost estimates provided by engineering consultant.

(d) May include capitalized labor.

**These figures do not include any future or anticipated annexation.

Capital Projects - 5 Years Beyond Fiscal Year 2023

| Item | Description | | Projected 2024 | Projected 2025 | Projected 2026 | Projected 2027 | Projected 2028 | Total Amount |
|------|---|------------|-------------------|-------------------|-------------------|-------------------|-------------------|-----------------|
| | | | | | | | | |
| 1 | Substation | | 0 | 0 | 0 | 1,000,000 | 2,500,000 | 3,500,000 |
| | Install a substation on the south side of Lebanon. | | | | | | | |
| 2 | New and Replacement Transformers | | 300,000 | 250,000 | 200,000 | 200,000 | 200,000 | 1,150,000 |
| | Both O.H. and pad mounted types. | | | | | | | |
| 3 | System Upgrades and Improvements | | 200,000 | 150,000 | 150,000 | 150,000 | 150,000 | 800,000 |
| | On-going system improvements to provide operational flexibility. | | , | | | | | |
| | Includes capacitors, capacitor controls, reclosures, wire, poles, etc. | | | | | | | |
| 4 | Service to New Facilities | | 200,000 | 200,000 | 150,000 | 120,000 | 120,000 | 790,000 |
| | Install electric utility service facilities for residential, commercial and | | | | | | | |
| | industrial customers. | | | | | | | |
| 5 | AMI Replacement Program | | 120,000 | 120,000 | 120,000 | 100,000 | 100,000 | 560,000 |
| | On-going program to replace old AMR Meters and upgrade to | | | | | | | |
| | AMI and for new business. | | | | | | | |
| 6 | 10 Year Vehicle Replacement Program | | 352,050 | 20,000 | 90,000 | 10,000 | 30,000 | 502,050 |
| | Ongoing program and includes electric's portion of multi- | | | | | | | |
| | departmental vehicle/equipment replacement program- five of ten year | irs. | | | | | | |
| 7 | IT Budget | | 35,650 | 13,950 | 13,950 | 37,200 | 29,450 | 130,200 |
| | On-going program. See IT 5-year capital budget for breakdown. | | · · · | | | | | |
| | | - | | | | 1 (1 = 0 0 0 | - 100 150 | |
| | Total | s = | 1,207,700 | 753,950 | 723,950 | 1,617,200 | 3,129,450 | 7,432,250 |
| | Funde | ed by LU | 1,207,700 | 753,950 | 723,950 | 1,617,200 | 3,129,450 | 7,432,250 |
| | | de Funding | 0 | 0 | 0 | 0 | 0 | 0 |
| | Total | 8_ | 1,207,700 | 753,950 | 723,950 | 1,617,200 | 3,129,450 | 7,432,250 |

******These figures do not include any future or anticipated annexation.

Electric Utility

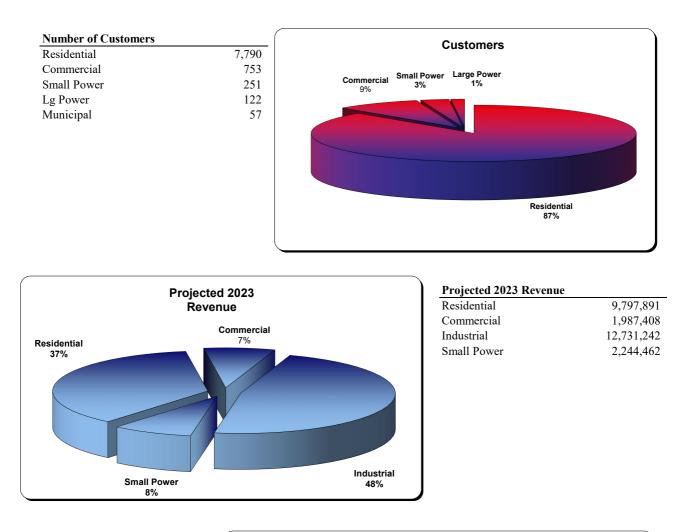
Projected Cash Analysis

| | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 |
|--|--------------|--------------|--------------|--------------|--------------|--------------|
| Total Cash & Investments - Beginning of Year | | | | | | |
| Not Restricted by Ordinance/Regulation | 7,132,550 | 5,568,329 | 5,386,362 | 5,922,344 | 6,745,088 | 6,956,224 |
| Add: | | | | | | |
| Projected Operating Income (A) | 27,492,205 | 28,248,240 | 29,025,067 | 29,823,256 | 30,643,396 | 31,486,089 |
| Interest | 127,300 | 111,367 | 107,727 | 118,447 | 134,902 | 139,124 |
| Depreciation | 1,076,939 | 1,184,633 | 1,303,096 | 1,433,406 | 1,576,747 | 1,734,421 |
| Less: | | | | | | |
| Projected Operational Expenses (B) | (27,058,011) | (27,670,109) | (28,296,959) | (28,978,916) | (29,677,308) | (30,392,531) |
| Bond Principal and Interest | (846,200) | (847,900) | (849,000) | (849,500) | (849,400) | (848,700) |
| Lease Interest Expense | (2,457) | (498) | 0 | 0 | 0 | 0 |
| Estimated Cash & Investments Before Capital Expenditures | | | | | | |
| Not Restricted by Ordinance/Regulation | 7,922,325 | 6,594,062 | 6,676,294 | 7,469,038 | 8,573,424 | 9,074,629 |
| Less: | | | | | | |
| Projected Capital Expenditures | (2,353,996) | (1,207,700) | (753,950) | (723,950) | (1,617,200) | (3,129,450) |
| Estimated Cash & Investments - End of Year | | | | | | |
| Not Restricted by Ordinance/Regulation | 5,568,329 | 5,386,362 | 5,922,344 | 6,745,088 | 6,956,224 | 5,945,179 |
| Less: Two Months of Average Operating Income | (4,509,669) | (4,611,685) | (4,716,160) | (4,829,819) | (4,946,218) | (5,065,422) |
| Available Cash & Investments - End of Year | | | | | | |
| Not Restricted by Ordinance/Regulation | 1,058,661 | 774,677 | 1,206,184 | 1,915,268 | 2,010,006 | 879,757 |

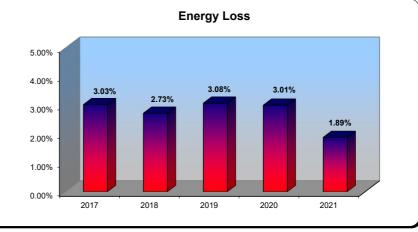
(A) Prior year plus increase of 2.75% which is the average change in the last 10 years. Takes into account 2 highest years/2 lowest years/rate adjustments.

(B) Prior year plus increase of 2.41% which is the average change in the last 10 years. Takes into account 2 highest years/2 lowest years/rate adjustments.

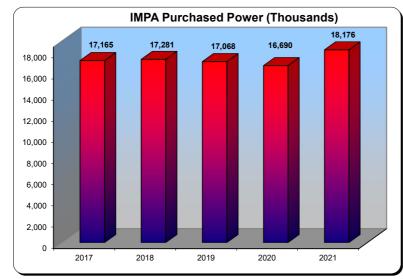
Statistics



| Line Loss Factor | |
|------------------|-------|
| 2017 | 3.03% |
| 2018 | 2.73% |
| 2019 | 3.08% |
| 2020 | 3.01% |
| 2021 | 1.89% |
| | |



Statistics



223,195,288

239,805,880

234,712,464 233,207,942

244,498,237 192,797,057

kWh Purchased

**2022 Year to Date Thru Sept.

2017

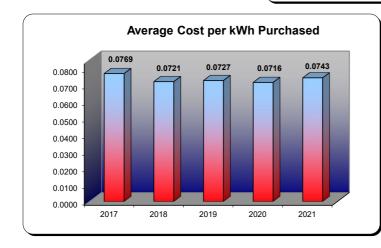
2018

2019

2020 2021

| IMPA Power Bill | |
|--------------------------------|------------|
| 2017 | 17,164,728 |
| 2018 | 17,281,403 |
| 2019 | 17,068,363 |
| 2020 | 16,689,781 |
| 2021 | 18,175,882 |
| **2022 Year to Date Thru Sept. | 15,266,026 |

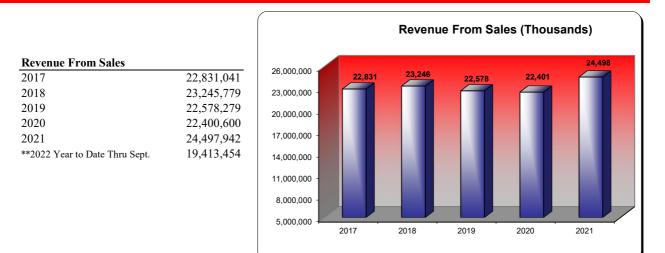
| | kWh Purchased (Millions) | | | | | | | | | | | |
|---------------|--------------------------|-------|-------|-------|-------|--|--|--|--|--|--|--|
| 250,000,000 - | 223.2 | 239.8 | 234.7 | 233.2 | 244.5 | | | | | | | |
| 200,000,000 - | | | | | | | | | | | | |
| 150,000,000 - | | | | | | | | | | | | |
| 100,000,000 - | | | | | | | | | | | | |
| 50,000,000 - | | | | | | | | | | | | |
| 0 | | | | | | | | | | | | |
| | 2017 | 2018 | 2019 | 2020 | 2021 | | | | | | | |



Average Cost per kWh Purchased

| 2017 | 0.0769 |
|----------------------------|-------------|
| 2018 | 0.0721 |
| 2019 | 0.0727 |
| 2020 | 0.0716 |
| 2021 | 0.0743 |
| **2022 Year to Date Thru S | ept. 0.0792 |

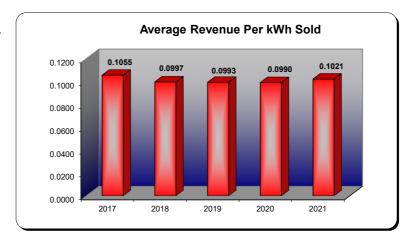
Statistics





| Kilowatt Hours Sold | |
|--------------------------------|-------------|
| 2017 | 216,431,029 |
| 2018 | 233,260,835 |
| 2019 | 227,476,176 |
| 2020 | 226,195,125 |
| 2021 | 239,865,786 |
| **2022 Year to Date Thru Sept. | 187,735,814 |

| Average Revenue per kWh Sold | | | | | | |
|--------------------------------|--------|--|--|--|--|--|
| 2017 | 0.1055 | | | | | |
| 2018 | 0.0997 | | | | | |
| 2019 | 0.0993 | | | | | |
| 2020 | 0.0990 | | | | | |
| 2021 | 0.1021 | | | | | |
| **2022 Year to Date Thru Sept. | 0.1034 | | | | | |



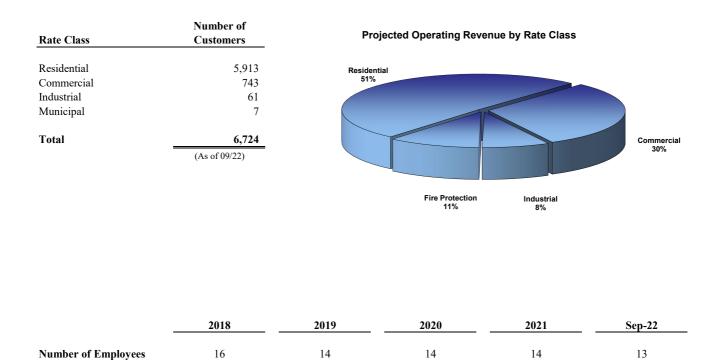
Lebanon Water Utility

2023 Budget - Final

Revenues

| | Actual 2021 | Budget 2022 | 9 Months 2022 | Rolling 12 Months | Proposed 2023 |
|--------------------------|----------------|----------------|------------------|----------------------|------------------|
| Operating Revenue | | | | | |
| Residential | 2,479,664 | 2,744,234 | 2,014,636 | 2,617,256 | 2,688,525 |
| Commercial | 1,412,411 | 1,544,736 | 1,218,756 | 1,566,154 | 1,617,728 |
| Industrial | 358,474 | 398,557 | 317,991 | 407,109 | 421,316 |
| Fire Protection | 539,000 | 591,094 | 429,247 | 563,829 | 575,964 |
| Rent | 11,746 | 11,340 | 7,870 | 11,744 | 11,273 |
| Late Penalties | 24,843 | 27,637 | 19,577 | 25,980 | 26,403 |
| Total Revenue from Sales | 4,826,138 | 5,317,598 | 4,008,077 | 5,192,072 | 5,341,208 |
| Other Revenue | | | | | |
| Availability Fees | 664,500 | 153,000 | 320,000 | 453,500 | 8,670,800 |
| Interest | 22,673 | 22,641 | 30,555 | 36,266 | 219,273 |
| Other | 146,710 | 84,030 | 96,179 | 175,005 | 154,654 |
| Total Other Revenues | 833,883 | 259,671 | 446,734 | 664,771 | 9,044,728 |
| Total Revenue | 5,660,021 | 5,577,269 | 4,454,811 | 5,856,843 | 14,385,936 |

Note: A growth factor of 2% for residential, commercial and industrial was used in determining the proposed 2023 revenues.



Revenues/Expenses

| | Actual 2021 | Budget 2022 | 9 Months 2022 | Rolling 12 Months | Proposed 2023 | _ |
|---------------------------------|----------------|----------------|------------------|----------------------|------------------|-----|
| Operating Revenues | | | | | | |
| Residential | 2,479,664 | 2,744,234 | 2,014,636 | 2,617,256 | 2,688,525 | (1) |
| Commercial | 1,412,411 | 1,544,736 | 1,218,756 | 1,566,154 | 1,617,728 | (1) |
| Industrial | 358,474 | 398,557 | 317,991 | 407,109 | 421,316 | (1) |
| Fire Protection | 539,000 | 591,094 | 429,247 | 563,829 | 575,964 | (1) |
| Rent | 11,746 | 11,340 | 7,870 | 11,744 | 11,273 | (1) |
| Late Penalties | 24,843 | 27,637 | 19,577 | 25,980 | 26,403 | (1) |
| Total Operating Revenue | 4,826,138 | 5,317,598 | 4,008,077 | 5,192,072 | 5,341,208 | _ |
| Other Revenue | | | | | | |
| Other | 146,710 | 84,030 | 96,179 | 175,005 | 154,654 | |
| Total Other Revenue | 146,710 | 84,030 | 96,179 | 175,005 | 154,654 | _ |
| Total Revenue (less Interest) | 4,972,848 | 5,401,628 | 4,104,256 | 5,367,077 | 5,495,863 | _ |
| Purchased Services | | | | | | |
| Engineering Fees | 56,253 | 75,000 | 64,550 | 94,715 | 225,000 | (2) |
| Accounting Fees | 4,902 | 24,750 | 5,048 | 5,048 | 10,000 | (3) |
| Legal Fees | 48,901 | 53,173 | 23,410 | 52,815 | 54,535 | (4) |
| Contractual Services - Testing | 15,946 | 15,000 | 4,914 | 9,809 | 35,000 | |
| Contractual Services - IT | 96,219 | 101,586 | 67,724 | 100,076 | 105,555 | (5) |
| Contractual Services - Other | 121,788 | 195,398 | 66,866 | 112,996 | 113,738 | (6) |
| Telephone Expense | 16,243 | 16,677 | 13,933 | 18,376 | 19,692 | |
| Utilities | 158,779 | 166,257 | 128,527 | 170,510 | 216,919 | |
| Total Purchased Services | 519,031 | 647,841 | 374,972 | 564,345 | 780,439 | - |
| Wages & Benefits | | | | | | |
| Salaries WT | 183,945 | 175,651 | 141,236 | 202,061 | 204,321 | (7) |
| Salaries WD | 234,266 | 230,509 | 140,362 | 213,056 | 203,057 | (7) |
| Meter Reading | 62,004 | 61,372 | 44,704 | 63,690 | 64,672 | (7) |
| Billing Salaries | 28,274 | 29,135 | 21,668 | 29,520 | 31,346 | (7) |
| Administrative Salaries | 174,280 | 178,279 | 134,263 | 183,581 | 194,234 | (7) |
| Office Salaries | 145,624 | 150,936 | 111,788 | 151,616 | 161,720 | (7) |
| Line Locating | 18,800 | 19,085 | 13,496 | 18,919 | 19,524 | (7) |
| Sick/Vacation Leave | 133,933 | 113,449 | 88,113 | 142,526 | 127,470 | (7) |
| FICA Taxes | 70,355 | 69,464 | 52,360 | 74,025 | 75,747 | (7) |
| Pension | (92,670) | 164,239 | 63,948 | (143,843) | 92,511 | (8) |
| Group Insurance | 282,027 | 299,543 | 199,556 | 270,041 | 273,791 | (9) |
| Total Wages & Benefits | 1,240,838 | 1,491,663 | 1,011,494 | 1,205,192 | 1,448,394 | _ |

Revenues/Expenses (Cont.)

| | Actual 2021 | Budget 2022 | 9 Months 2022 | Rolling 12 Months | Proposed 2023 |
|-----------------------------------|----------------|----------------|------------------|----------------------|------------------|
| Dperating Supplies & Expense | | | | | |
| Chemicals | 51,345 | 62,712 | 125,752 | 140,516 | 163,338 |
| Materials & Supplies | 35,899 | 33,591 | 18,307 | 29,208 | 28,417 |
| Meter Expense | 8,515 | 8,736 | 3,670 | 5,256 | 5,379 |
| Meter Repair & Maintenance | 0 | 1,500 | 0 | 0 | 0 |
| Office Supplies | 12,195 | 14,155 | 6,791 | 10,180 | 12,194 |
| Janitorial Services | 5,997 | 5,881 | 4,413 | 5,997 | 5,881 |
| Interior Landscaping | 0 | 177 | 0 | 0 | 177 |
| Exterior Landscaping | 1,967 | 2,509 | 1,346 | 2,074 | 2,509 |
| Sand / Gravel / Pavement | 6,041 | 8,359 | 962 | 1,963 | 2,720 |
| SCADA Expense | 11,776 | 11,915 | 20,122 | 15,037 | 22,189 |
| Safety Equipment | 3,320 | 5,057 | 600 | 600 | 742 |
| Miscellaneous Equipment | 4,619 | 2,123 | 4,419 | 7,828 | 7,723 |
| Tools | 1,703 | 1,666 | 2,056 | 2,914 | 2,997 |
| Transportation | 30,408 | 40,398 | 24,982 | 34,043 | 43,531 |
| Insurance | 141,575 | 79,186 | 2,931 | 70,051 | 74,254 |
| Regulatory Expense | 4,440 | 5,491 | 4,440 | 4,440 | 5,491 |
| Well Expense | 1,043 | 1,226 | 3,369 | 3,421 | 4,194 |
| Dues & Subscriptions | 8,417 | 11,408 | 10,823 | 8,773 | 11,578 |
| Promotional Expense | 0,117 | 4,180 | 10,025 | 104 | 4,180 |
| Employee Recognition | 1,011 | 930 | 433 | 1,253 | 930 |
| Bad Debt Expense | 12,275 | 29,676 | 29,676 | 29,676 | 13,353 |
| Postage | 1,395 | 1,136 | 831 | 1,453 | 1,357 |
| Conferences & Training | 15,577 | 25,829 | 13,972 | 17,847 | 25,829 |
| Uniforms - Cleaning | 12,888 | 13,751 | 6,407 | 10,220 | 9,944 |
| General Maintenance | 39,882 | 36,274 | 17,562 | 26,734 | 26,580 |
| Computer Equipment | 1,598 | 7,321 | 3,757 | 5,255 | 8,313 |
| Software Expense | 9,655 | 9,926 | 7,182 | 7,574 | 9,090 |
| Maintenance Agreements | 55,639 | 49,176 | 44,691 | 61,648 | 64,255 |
| Payment in Lieu of Taxes | 188,581 | 199,643 | 148,539 | 195,684 | 208,680 |
| Depreciation | 591,789 | 585,918 | 582,334 | 743,301 | 791,974 |
| Gross Income Tax | 66,500 | 66,656 | 36,000 | 51,000 | 0 |
| Lease Rental Payments - Principal | 75,981 | 78,632 | 78,631 | 78,631 | 79,515 |
| Lease - Copiers/Printers | 2,299 | 2,444 | 1,761 | 2,333 | 2,481 |
| Bank Fees - Credit Card | 26,260 | 27,989 | 19,348 | 26,159 | 27,537 |
| Miscellaneous | 19,337 | 21,943 | 17,991 | 24,167 | 25,522 |
| otal Operating Supplies & Expense | 1,449,927 | 1,457,512 | 1,244,202 | 1,625,340 | 1,692,855 |
| otal Expenses | 3,209,796 | 3,597,017 | 2,630,668 | 3,394,877 | 3,921,689 |
| perating Income | 1,763,052 | 1,804,611 | 1,473,588 | 1,972,200 | 1,574,174 |
| iterest | | | | | |
| Interest Revenue | 22,673 | 22,641 | 30,555 | 36,266 | 219,273 |
| Interest Expense | (196,991) | (219,451) | (170,732) | (313,475) | (190,887) |
| otal Interest Revenue (Expense) | (174,318) | (196,810) | (140,177) | (277,209) | 28,386 |
| | | | | |) · |
| xtraordinary Items | | | | | |
| Availability Fees | 664,500 | 153,000 | 320,000 | 453,500 | 8,670,800 |
| Gain on Sale of Assets | 0 | 0 | 0 | 0 | 0 |
| Loss on Sale of Assets | (23,196) | (111,600) | (13,465) | (36,179) | (111,600) |
| otal Extraordinary Items | 641,304 | 41,400 | 306,535 | 417,321 | 8,559,200 |
| et Margin | 2,230,038 | 1,649,202 | 1,639,946 | 2,112,312 | 10,161,760 |

Notes to Proposed Revenue and Expenses

| Note | Description |
|------|--|
| (1) | An overall growth factor of 2% was used in determining the proposed 2023 revenues. Adjusted for the elimination of the URT in 2022. |
| (2) | Includes \$115,000 for GIS updates, \$20,000 for TAC Meetings, \$25,000 for on-call services, \$30,000 for CIP updates and \$35,000 for Construction Inspection. |
| (3) | Accounting fees include State Board of Accounts audit costs and arbitrage testing. |
| (4) | General legal counsel. |
| (5) | Contractual Services for IT consulting / Cyber Security. |
| (6) | Estimated amount for miscellaneous contractual services needed by the different departments. |
| (7) | Assumes an overall 8.5% increase in wages with inflationary adjustment along with employees moving through the advancement program. |
| (8) | Funding of the Defined Benefit Plan and the Defined Contribution Plan. |
| (9) | We received a 2.9% increase for 2023. |
| (10) | A bad debt allowance has been set at .25%. |
| (11) | General maintenance agreements on items such as NISC, Microsoft and other misc. systems. |
| (12) | Utility receipts tax is equal to 1.2% of total revenues. This was eliminated in July of 2022. |
| (13) | Lease rental principal on the municipal building. |
| (14) | Lease rental interest on municipal building and loan interest on the 2019 and 2021 SRF loan. |
| (15) | Estimated based on MOU with a current developer, 100 EDU's at previous rate and 120 EDU's at current rate. |
| (16) | Replacing 20% of the water meters. Estimate of book value. |

Capital Additions

| Item | C | Class | Description | | | Code | Amount | Notes |
|-------|-----|------------|--|--|--|---------|-----------|---------|
| 1 | | А | Abner Longley MG storage tank, be | - | 3 | 400,000 | - | |
| 2 | | Α | Lakeshore Driv Replacement of fail | | 2 | 350,000 | | |
| 3 | | С | Automated Meter Infrastructure - Annual amount for meter replacements as needed. This is year 3 of a 5 year program. | | | 2 | 243,500 | |
| 4 | | С | • | Facility Rehab & Improvements - Miscellaneous facility improvements as deemed necessary. | | | 150,000 | |
| 5 | | В | Water Tower A management progra | 0 | 2 | 150,000 | | |
| 6 | | Α | | | Main Reroute - Relocation of accement project. (380' of 6" | 2 | 150,000 | |
| 7 | | D | Vacuum Excava potholing, soft exca | | 2 | 125,000 | (a),(b) | |
| 8 | | С | | • | n Repairs & Upgrades - as as deemed necessary. | 2 | 100,000 | |
| 9 | | С | Unforseen Equi for misc. equipm | | & Replacement - Allows lacement. | 2 | 85,000 | |
| 10 | | С | Well Improvem upgrade, maintain a | | l Upgrades - Program to | 2 | 80,000 | |
| 11 | | С | Water's Portion Water Utility for IT | | get - The estimated cost to the | 1 | 37,758 | |
| 12 | | D | | ative vehicle replac | tion Vehicles - Water's cements in agreement with our | 2 | - | (a),(b) |
| | | | | | TOTAL | | 1,871,258 | |
| | | | | | Operational Cash Flow | | 37,758 | |
| | | | | | Reserves | | 1,433,500 | |
| | | | | | Bond | | 400,000 | |
| | | | | | Outside Funding | | - | |
| | | | | | TOTAL | : | 1,871,258 | |
| Code: | | | Cla | ss: | | | | |
| | | Operation | nal Cash Flow | А | Must Accomplish This Ye | ear | | |
| | | Reserves | | В | Accomplish for Improven | • | • • | |
| | | Bonding | | С | Ongoing Program - Accor | | | • |
| | 1 . | ()ntaida T | in a dia a | D | O D | | | 4 |

Ongoing Program - Long Term/Short Term & Vehicles/Equipment

Notes:

4

(a) Cost does not reflect money received from sale of old vehicle/equipment.

D

(b) Included in 10 year replacement plan.

(c) Cost estimates provided by engineering consultant.

(d) May include capitalized labor.

Outside Funding

**These figures do not include any future or anticipated annexation.

Capital Projects - 5 Years Beyond Fiscal Year 2023

| Item | Description | 2024 | 2025 | 2026 | 2027 | 2028 | Total Amount |
|------|---|---------------|-----------|-----------|-----------|------------|-----------------|
| 1 | Sugar Creek WTP Distribution Line Upgrade | 500,000 | 2,000,000 | 2,000,000 | 2,000,000 | 19,000,000 | 25,500,000 |
| | Redundant 24-inch water main from Sugar Creek. | | | | | | |
| 2 | Indianapolis Avenue - Phase III | 0 | 0 | 3,500,000 | 0 | 0 | 3,500,000 |
| | 16" waterline from Spencer Ave. to Busby. | | | | | | |
| 3 | Lead/Galvanized Water Service Line Replacement Program | 0 | 500,000 | 500,000 | 500,000 | 0 | 1,500,000 |
| | Replacement of Lead/Galvanized Water Service Lines per EPA Requirements. | | | | | | |
| 4 | Facility Rehab & Improvements | 150,000 | 150,000 | 150,000 | 150,000 | 150,000 | 750,000 |
| | Miscellaneous improvements as deemed necessary by staff. | | | | | | |
| 5 | Automated Meter Infrastructure | 232,500 | 226,500 | 60,000 | 60,000 | 60,000 | 639,000 |
| | Ongoing Program for AMR/AMI System. | | | | | | |
| 6 | Spencer Avenue Water Main Loop | 600,000 | 0 | 0 | 0 | 0 | 600,000 |
| | Replacement and extension of water mains along Spencer Avenue. | | | | | | |
| 7 | Unforeseen Distribution System Repairs & Upgrades | 100,000 | 100,000 | 100,000 | 100,000 | 100,000 | 500,000 |
| | Miscellaneous distribution system improvements as deemed necessary. | | | | | | |
| 8 | Chicago Street WTP Emergency Generator | 500,000 | 0 | 0 | 0 | 0 | 500,000 |
| | Addition of back-up power for the Chicago Street WTP. | | | | | | |
| 9 | Unforeseen Equipment Repair & Replacement | 85,000 | 90,000 | 95,000 | 95,000 | 100,000 | 465,000 |
| | Miscellaneous repairs and replacement. | | | | | | |
| 10 | 10 Year Vehicle/Mower Replacement Program | 130,800 | 115,000 | 20,000 | 140,000 | 43,500 | 449,300 |
| | Ongoing program including support departments, IT, Meter Engineering. | | | | | | |
| 11 | Well Improvement, Rehab & Upgrades | 80,000 | 85,000 | 85,000 | 85,000 | 90,000 | 425,000 |
| | Program to maintain and clean wells. We have 10 active wells and work on two we | lls per year. | | | | | |
| 12 | South Street Water Main Improvements | 0 | 400,000 | 0 | 0 | 0 | 400,000 |
| | Upsize water main from 4" to 6" from Indianapolis Ave. to Grant Street. | | | | | | |
| 13 | Chicago Street WTP Bulk Water Station | 0 | 200,000 | 0 | 0 | 0 | 200,000 |
| | Bulk water station with 24 hour access. | | | | | | |

Capital Projects - 5 Years Beyond Fiscal Year 2023

| Item | Description | | 2024 | 2025 | 2026 | 2027 | 2028 | Total Amount |
|------|---|-----------------|-----------|-----------|-----------|-----------|------------|-----------------|
| 14 | Fordice Road Water Main Improve | ements | 200,000 | 0 | 0 | 0 | 0 | 200,000 |
| | Upsize of water main coinciding with city roa | ad project. | | | | | | |
| 15 | IT Budget | | 35,650 | 13,950 | 13,950 | 37,200 | 29,450 | 130,200 |
| | See IT capital budget for breakdown. | | | | | | | |
| | | Total | 2,613,950 | 3,880,450 | 6,523,950 | 3,167,200 | 19,572,950 | 35,758,500 |
| | | Funded by LU | 2,613,950 | 3,880,450 | 6,523,950 | 3,167,200 | 19,572,950 | 35,758,500 |
| | | Outside Funding | g 0 | 0 | 0 | 0 | 0 | 0 |
| | | Total | 2,613,950 | 3,880,450 | 6,523,950 | 3,167,200 | 19,572,950 | 35,758,500 |

******These figures do not include any future or anticipated annexation.

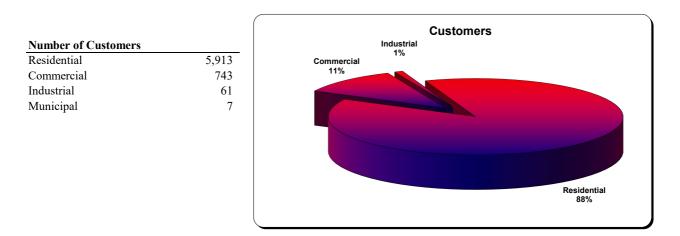
| | IIIJeetee | I Cash Analy | 515 | | | |
|--|-------------|--------------|-------------|-------------|-------------|--------------|
| | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 |
| Total Cash & Investments - Beginning of Year | | | | | | |
| Not Restricted by Ordinance/Regulation | 9,968,598 | 10,652,919 | 18,879,862 | 18,068,752 | 14,625,708 | 14,545,243 |
| Add: | | | | | | |
| Projected Operating Income (A) | 5,495,863 | 5,596,437 | 5,698,852 | 5,803,141 | 5,909,338 | 6,017,479 |
| Interest | 219,273 | 213,058 | 377,597 | 361,375 | 292,514 | 290,905 |
| Availability Fee Proceeds | 8,670,800 | 1,012,000 | 1,012,000 | 1,012,000 | 1,012,000 | 1,012,000 |
| Bond Proceeds | - | - | - | - | - | - |
| Depreciation | 791,974 | 807,814 | 823,970 | 840,449 | 857,258 | 874,404 |
| Less: | | | | | | |
| Projected Operational Expenses (B) | (3,921,689) | (4,027,182) | (4,135,513) | (4,246,758) | (4,360,996) | (4,478,307) |
| Availability Fee Deposits | (7,948,800) | 7,948,800 | 0 | 0 | 0 | 0 |
| Bond Principal and Interest | (624,430) | (622,680) | (623,770) | (623,660) | (623,380) | (623,900) |
| Reserve Transfers | (124,956) | (86,856) | (83,796) | (65,640) | 0 | 0 |
| Lease Interest Expense | (2,457) | (498) | 0 | 0 | 0 | 0 |
| Estimated Cash & Investments Before Capital Expenditures | | | | | | |
| Not Restricted by Ordinance/Regulation | 12,524,177 | 21,493,812 | 21,949,202 | 21,149,658 | 17,712,443 | 17,637,823 |
| Less: | | | | | | |
| Projected Capital Expenditures | (1,871,258) | (2,613,950) | (3,880,450) | (6,523,950) | (3,167,200) | (19,572,950) |
| Estimated Cash & Investments - End of Year | | | | | | |
| Not Restricted by Ordinance/Regulation | 10,652,919 | 18,879,862 | 18,068,752 | 14,625,708 | 14,545,243 | (1,935,127) |
| Less: Two Months of Average Operation Expense | (653,615) | (671,197) | (689,252) | (707,793) | (726,833) | (746,385) |
| Available Cash & Investments - End of Year | | | | | | |
| Not Restricted by Ordinance/Regulation | 9,999,304 | 18,208,665 | 17,379,499 | 13,917,915 | 13,818,410 | (2,681,511) |

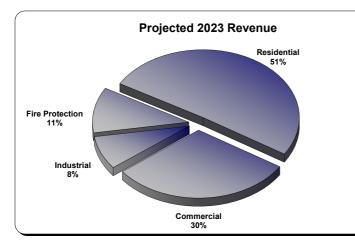
Water Utility Projected Cash Analysis

(A) Prior year plus increase of 1.83% which is the average change in the last 10 years (taking out availability fees). Takes into account 2 highest years/2 lowest years/rate adjustments.

(B) Prior year plus increase of 2.69% which is the average change in the last 10 years. Takes into account 2 highest years/2 lowest years/rate adjustments.

Statistics

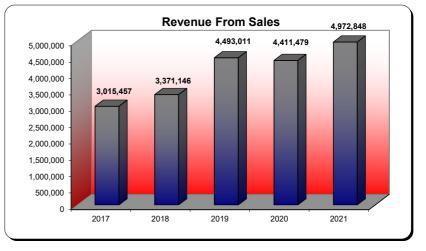




Projected 2023 Revenue

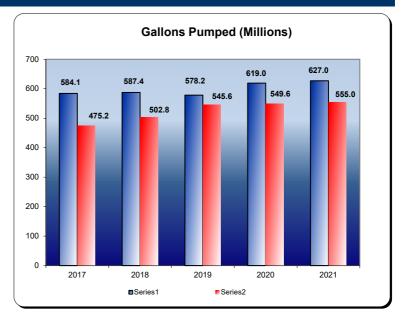
| Residential | 2,688,525 |
|-----------------|-----------|
| Commercial | 1,617,728 |
| Industrial | 421,316 |
| Fire Protection | 575,964 |
| | |

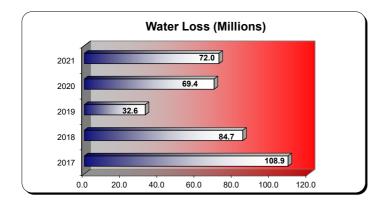
| 2017 | 3,015,457 |
|--------------------------------|-----------|
| 2018 | 3,371,146 |
| 2019 | 4,493,011 |
| 2020 | 4,411,479 |
| 2021 | 4,972,848 |
| **2022 Year to Date Thru Sept. | 4,104,256 |



Statistics

| Gallons Pumped (Series 1) | |
|--------------------------------|---------------|
| 2017 | 584,075,000 |
| 2018 | 587,420,000 |
| 2019 | 578,188,000 |
| 2020 | 619,007,000 |
| 2021 | 626,956,000 |
| **2022 Year to Date Thru Sept. | 490,171,000 |
| | |
| Gallons Sold (Series 2) | |
| 2017 | 475,208,362 * |
| 2018 | 502,758,229 * |
| 2019 | 545,570,000 * |
| 2020 | 549,594,000 * |
| 2021 | 554,947,000 * |
| **2022 Year to Date Thru Sept. | 441,161,000 * |
| | |
| Yearly Backflush | |
| Add * | 15,157,000 |





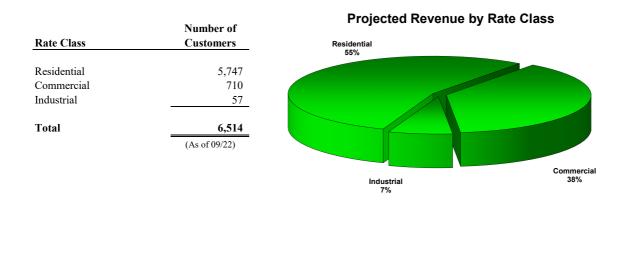
| Water Loss (Millions) | |
|--------------------------------|-------------|
| 2017 | 108,866,638 |
| 2018 | 84,661,771 |
| 2019 | 32,618,000 |
| 2020 | 69,413,000 |
| 2021 | 72,009,000 |
| **2022 Year to Date Thru Sept. | 49,010,000 |

Lebanon Wastewater Utility

2023 Budget - Final

| | | Revenues | | | |
|-----------------------------|----------------|----------------|------------------|----------------------|------------------|
| | Actual 2021 | Budget 2022 | 9 Months 2022 | Rolling 12 Months | Proposed 2023 |
| Operating Revenue | | | | | |
| Residential | 2,871,709 | 2,938,786 | 2,211,937 | 2,914,500 | 2,990,512 |
| Commercial | 1,984,009 | 1,993,004 | 1,548,393 | 2,038,334 | 2,092,458 |
| Industrial | 336,301 | 391,234 | 274,072 | 359,566 | 389,748 |
| Surcharges | 138,852 | 121,743 | 115,957 | 158,275 | 149,571 |
| Inspection Fees | 6,100 | 4,369 | 7,697 | 10,447 | 10,562 |
| Late Penalties | 95,923 | 114,525 | 69,237 | 93,932 | 109,986 |
| Total Revenue from Sales | 5,432,894 | 5,563,661 | 4,227,293 | 5,575,054 | 5,742,837 |
| Other Revenue | | | | | |
| Availability Fees | 422,729 | 180,000 | 170,329 | 249,642 | 14,158,400 |
| Other | 100,715 | 36,210 | 111,965 | 116,291 | 135,445 |
| Interest | 21,039 | 20,661 | 16,281 | 22,128 | 202,142 |
| Total Other Revenues | 544,483 | 236,871 | 298,575 | 388,061 | 14,495,987 |
| Total Revenue | 5,977,377 | 5,800,532 | 4,525,868 | 5,963,115 | 20,238,824 |

Note: A growth factor of 2% for residential, commercial and industrial was used in determining the proposed 2023 revenues.



| | 2018 | 2019 | 2020 | 2021 | Sep-22 |
|---------------------|------|------|------|------|--------|
| Number of Employees | 17 | 16 | 16 | 15 | 15 |

Revenues/Expenses

| | Actual 2021 | Budget 2022 | 9 Months 2022 | Rolling 12 Months | Proposed 2023 | _ |
|---------------------------------------|----------------|----------------|------------------|----------------------|------------------|-----|
| Operating Revenues | | | | | | |
| Residential | 2,871,709 | 2,938,786 | 2,211,937 | 2,914,500 | 2,990,512 | (1) |
| Commercial | 1,984,009 | 1,993,004 | 1,548,393 | 2,038,334 | 2,092,458 | (1) |
| Industrial | 336,301 | 391,234 | 274,072 | 359,566 | 389,748 | (1) |
| Surcharges | 138,852 | 121,743 | 115,957 | 158,275 | 149,571 | (1) |
| Inspection Fees | 6,100 | 4,369 | 7,697 | 10,447 | 10,562 | (1) |
| Late Penalties | 95,923 | 114,525 | 69,237 | 93,932 | 109,986 | (1) |
| Total Operating Revenues | 5,432,894 | 5,563,661 | 4,227,293 | 5,575,054 | 5,742,837 | - |
| Other Revenues | | | | | | |
| Other | 100,715 | 36,210 | 111,965 | 116,291 | 135,445 | _ |
| Total Other Revenue | 100,715 | 36,210 | 111,965 | 116,291 | 135,445 | - |
| Total Revenue (less Interest) | 5,533,609 | 5,599,871 | 4,339,258 | 5,691,345 | 5,878,281 | _ |
| Purchased Services | | | | | | |
| Engineering Fees | 75,733 | 90,000 | 58,287 | 94,458 | 255,000 | (2) |
| Accounting Fees | 6,277 | 24,750 | 4,438 | 4,438 | 10,000 | (3) |
| Legal Fees | 51,941 | 68,711 | 26,385 | 51,720 | 56,057 | (4) |
| Contractual Services - Sludge Removal | 80,142 | 80,000 | 71,051 | 91,430 | 80,000 | |
| Contractual Services - IT | 96,219 | 101,586 | 67,724 | 100,076 | 105,555 | (5) |
| Contractual Services - Other | 73,086 | 378,598 | 70,228 | 88,980 | 258,738 | (6) |
| Telephone Expense | 14,011 | 14,487 | 12,522 | 16,379 | 17,530 | |
| Utilities | 284,390 | 297,563 | 216,068 | 293,678 | 328,287 | _ |
| Total Purchased Services | 681,799 | 1,055,696 | 526,703 | 741,159 | 1,111,167 | - |
| Wages & Benefits | | | | | | |
| Salaries WWC | 210,163 | 219,020 | 128,604 | 185,248 | 186,047 | (7) |
| Salaries WWT | 249,670 | 247,805 | 191,414 | 267,389 | 276,912 | (7) |
| Meter Reading | 62,004 | 61,372 | 44,704 | 63,690 | 64,672 | (7) |
| Line Locating | 17,900 | 18,622 | 12,977 | 17,824 | 18,773 | (7) |
| Mapping | 1,117 | 1,440 | 0 | 108 | 0 | (7) |
| Billing Salaries | 28,274 | 29,135 | 21,668 | 29,520 | 31,346 | (7) |
| Laboratory Salaries | 57,639 | 59,127 | 45,493 | 61,688 | 65,813 | (7) |
| Administrative Salaries | 174,280 | 178,279 | 134,263 | 183,581 | 194,234 | (7) |
| Office Salaries | 145,624 | 150,936 | 111,788 | 151,616 | 161,720 | (7) |
| Vacation/Sick Leave | 135,712 | 116,272 | 91,295 | 145,508 | 132,073 | (7) |
| FICA Taxes | 81,098 | 80,679 | 56,550 | 81,097 | 81,809 | (7) |
| Pension | (184,769) | 192,191 | 70,562 | (248,920) | 102,080 | (8) |
| Group Insurance | 312,749 | 333,468 | 211,614 | 288,863 | 290,334 | (9) |
| Total Wages & Benefits | 1,291,461 | 1,688,346 | 1,120,932 | 1,227,212 | 1,605,814 | _ |

WASTEWATER UTILITY 2023 Budget

Revenues/Expenses (Cont.)

| | Actual 2021 | Budget 2022 | 9 Months 2022 | Rolling 12 Months | Proposed 2023 |
|--|---------------------------------------|----------------|------------------|----------------------|------------------|
| Chemicals | 30,498 | 29,692 | 28,857 | 39,069 | 45,099 |
| Materials & Supplies | 798 | 1,104 | 9,363 | 9,721 | 11,769 |
| Lab | 9,342 | 11,720 | 11,486 | 12,707 | 14,851 |
| Liftstations | 6,514 | 7,137 | 20,438 | 21,986 | 26,095 |
| Office Supplies | 11,775 | 12,315 | 6,182 | 9,060 | 9,170 |
| Janitorial Services | 5,997 | 5,881 | 4,413 | 5,997 | 5,881 |
| Interior Landscaping | 0 | 177 | 0 | 0 | 177 |
| Exterior Landscaping | 1,772 | 2,509 | 3,271 | 3,804 | 2,509 |
| Meter Expense | 13,083 | 14,219 | 8,690 | 10,275 | 13,000 |
| Safety Equipment | 271 | 1,286 | 775 | 775 | 958 |
| SCADA Equipment | 11,482 | 12,957 | 11,567 | 15,465 | 16,370 |
| Sand / Gravel / Pavement | 490 | 606 | 338 | 338 | 418 |
| Miscellaneous Equipment | 1,194 | 10,508 | 3,221 | (1,459) | 1,503 |
| General Maintenance | 53,082 | 44,401 | 42,521 | 67,584 | 65,868 |
| Transportation | 14,054 | 13,139 | 15,355 | 22,450 | 25,297 |
| Computer Equipment | 4,057 | 7,321 | 2,370 | 6,141 | 8,313 |
| Software Expense | 10,312 | 10,495 | 7,842 | 8,564 | 10,081 |
| Maintenance Agreements | 60,928 | 53,801 | 47,810 | 66,207 | 68,875 (1 |
| Insurance | 110,500 | 55,608 | 868 | 59,158 | 62,707 |
| Promotional Expense | 0 | 6,180 | 104 | 104 | 6,180 |
| - | 1,066 | 930 | 33 | 908 | 930 |
| Employee Recognition | · · · · · · · · · · · · · · · · · · · | | | | |
| Regulatory Expense Bad Debt Expense | 9,500 14,620 | 11,748 | 9,500 | 9,500 30,359 | 11,748 |
| * | · · · · · · · · · · · · · · · · · · · | 30,359 | 30,359 | · · · · · · | 14,357 (1 |
| Dues & Subscriptions | 8,583 | 11,409 | 10,848 | 8,823 | 11,579 |
| Postage | 1,123 | 1,000 | 777 | 1,240 | 1,206 |
| Conferences & Training | 17,981 | 25,829 | 15,151 | 19,721 | 25,829 |
| Uniforms | 14,571 | 13,969 | 9,744 | 14,867 | 14,765 |
| Safety Training Expense | 3,524 | 1,345 | 3,274 | 5,897 | 5,439 |
| Payment in Lieu of Taxes | 280,378 | 295,692 | 206,409 | 276,504 | 292,409 |
| Depreciation Expense | 997,476 | 1,006,371 | 711,723 | 969,220 | 967,943 |
| Amortization - Deferred Costs | 0 | (1,572) | (1,178) | 0 | (1,572) |
| Lease Rental Payments - Principal | 75,981 | 78,632 | 78,631 | 78,631 | 79,515 (1 |
| Lease - Copiers/Printers | 2,299 | 2,444 | 1,761 | 2,333 | 2,481 |
| Bank Fees - Credit Card | 26,260 | 27,488 | 19,348 | 26,159 | 27,345 |
| Miscellaneous | 26,981 | 18,043 | 34,389 | 40,825 | 45,939 |
| al Operating Supplies & Expense | 1,826,492 | 1,824,745 | 1,356,240 | 1,842,933 | 1,895,038 |
| al Expenses | 3,799,752 | 4,568,787 | 3,003,875 | 3,811,304 | 4,612,019 |
| erating Income | 1,733,857 | 1,031,084 | 1,335,383 | 1,880,041 | 1,266,262 |
| rest | | | | | |
| Interest Revenue | 21,039 | 20,661 | 16,281 | 22,128 | 202,142 |
| Interest Expense | (416,752) | (402,076) | (304,094) | (404,080) | (385,362) (1 |
| al Interest Revenue (Expense) | (395,713) | (381,415) | (287,813) | (381,952) | (183,220) |
| raordinary Items | | | | | |
| Availability Fees | 422,729 | 180,000 | 170,329 | 249,642 | 14,158,400 (1 |
| Contributed Capital | 0 | 0 | 710,000 | 777,260 | 600,000 |
| Gain on Sale of Assets | 0 | 0 | 0 | 0 | 0 |
| Loss on Sale of Assets | (9,135) | (111,600) | (8,846) | (9,912) | (111,600) (1 |
| al Extraordinary Items | 413,594 | 68,400 | 871,483 | 1,016,990 | 14,646,800 |
| | | | | | |

Notes to Proposed Revenue and Expenses

| Note | Description |
|------|---|
| (1) | An overall growth factor of 2% was used in determining the proposed 2023 revenues. |
| (2) | This includes amounts for GIS, pretreatment, lining, biosolids, development projects, system evaluation and other misc. engineering services. |
| (3) | Accounting fees include State Board of Accounts audit costs and arbitrage testing. |
| (4) | General legal counsel. |
| (5) | Contractual Services for IT consulting / Cyber Security. |
| (6) | Estimated amount for miscellaneous contractual services needed by the different departments. Includes \$100,000 for ditch cleaning. |
| (7) | Assumes an overall 8.5% increase in wages with inflationary adjustment along with employees moving through the advancement program. |
| (8) | Funding of the Defined Benefit Plan and the Defined Contribution Plan. |
| (9) | We received a 2.9% increase for 2023. |
| (10) | General maintenance agreements on items such as NISC, Microsoft and other misc. systems. |
| (11) | A bad debt allowance has been set at .25%. |
| (12) | Lease rental principal on municipal building. |
| (13) | Lease rental interest on municipal building and bond interest on the 2014 and 2018 bonds. |
| (14) | Estimated based on MOU with a current developer, 100 EDU's at previous rate and 120 EDU's at current rate. |
| (15) | Replacing 20% of the meters. Estimate of book value. |

Capital Additions

| Item | Class | Description | Code | Amount | Notes |
|------|-------|---|------|-----------|---------|
| 1 | В | Forcemain for Southeast Regional Lift Station - Force main from southeast regional lift station to the wastewater treatment plant. | 4 | 8,000,000 | |
| 2 | В | Southeast Regional Lift Station - Construction of New regional lift station east of the 4-H grounds. | 4 | 5,500,000 | |
| 3 | В | Reese Park Lift Station & Gravity Sewer Improvements Phase 2 - New gravity sewers upstream of the new LS to reduce SSO's. | 2 | 2,100,000 | |
| 4 | А | Reese Park Lift Station & Gravity Sewer Improvements Phase I - Construction of lift station and force main to reduce SSO's. | 2 | 1,300,000 | |
| 5 | В | Elimination of 4H Fairgrounds Lift Station - New gravity sewers to redirect flow from the 4H LS to the southeast regional LS. | 4 | 1,000,000 | |
| 6 | D | Vac Truck - Vac Truck for the Wastewater Department. | 1 | 600,000 | (a),(b) |
| 7 | В | Business Park Regional Lift Station - Design of new regional lift station, sewers & forcemain for the Business Park. | 2 | 500,000 | |
| 8 | В | Hickory Junction Lift Station - Phase 2 - Pump upgrades and forcemain extension to expand LS capacity. | 2 | 500,000 | |
| 9 | С | Collection System Repairs & Upgrades - Used for various repairs and upgrades in the collection system. | 2 | 300,000 | |
| 10 | С | Automated Meter Infrastructure - Annual amount for meter replacements as needed. | 2 | 243,500 | |
| 11 | С | WWTP Clarifier Drive Mechanism Improvements - Rebuild/Replace drive mechanisms. | 2 | 175,000 | |
| 12 | В | WWTP - Clarifier Mechanism Recoating - Recoat metal structures that have been in service since 1998. | 2 | 175,000 | |

Capital Additions (Cont)

| Item | Class | Description | | | Code | Amount | Notes |
|-------|-------|---------------------|---|---|---------------------|------------------|---------|
| 13 | C | | WWTP Unforeseen Repairs & Upgrades - Various repairs and upgrades to the WWTP. | | | 150,000 | |
| 14 | С | | | of the IT Budget - The Jtility for IT Functions. | 1 | 37,758 | |
| 15 | D | Kubota- Replace | our 2008 | Kubota RTV900. | 2 | 15,000 | (a),(b) |
| | | | | ТОТ | TAL | 20,596,258 | |
| | | | | Operational Cash Flow | v | 637,758 | |
| | | | | Reserves | | 5,458,500 | |
| | | | | Bonding | | 0 | |
| | | | | Outside Funding | | 14,500,000 | |
| | | | | TOT | TAL | 20,596,258 | |
| Code: | | Class: | | | | | |
| 1 | l Ope | erational Cash Flow | А | Must Accomplish This Yea | ır | | |
| 2 | 2 Res | erves | ves B Accomplish for Improvement of System Integrity | | | , | |
| 3 | 3 Bor | ding | C Ongoing Program - Accomplish for Improvement of System Integrity | | | | |
| 4 | 4 Out | side Funding | D | Ongoing Program - Long T | erm/Short Term & Ve | hicles/Equipment | |

Notes:

(a) Cost does not reflect money received from sale of old vehicle/equipment.

(b) Included in 10 year replacement plan.

(c) Cost estimates provided by engineering consultant.

(d) May include capitalized labor.

**These figures do not include any future or anticipated annexation.

| Capital Projects | - 5 Years Beyond | Fiscal Year 2023 |
|-------------------------|------------------|------------------|
| | | |

| Item | Description | 2024 | 2025 | 2026 | 2027 | 2028 | Total Amount |
|--------|---|-----------|------------|-----------|-----------|-----------|-----------------|
| 1 | Business Park Regional Lift Station | 4,500,000 | 0 | 0 | 0 | 0 | 4,500,000 |
| | New regional lift station, sewers, force mains for the Business Park. | | | | | | |
| 2 | Northside Lift Station Full Buildout | 0 | 1,000,000 | 3,000,000 | 0 | 0 | 4,000,000 |
| | Additional Pumps and Force Main to increase capacity at the Northside LS | | | | | | |
| 3 | Gravity Sewer Line and Manhole Rehab, Replacement & Cleaning | 500,000 | 500,000 | 500,000 | 500,000 | 500,000 | 2,500,000 |
| | Ongoing project to help reduce I&I. | | | | | | |
| 4 | Hickory Junction Lift Station - Phase 3 | 0 | 0 | 0 | 500,000 | 2,000,000 | 2,500,000 |
| | Pump Upgrades and Force Main Extension to expand LS Capacity | | | | | | |
| 5 | Hickory Junction Lift Station - Phase 2 | 2,000,000 | 0 | 0 | 0 | 0 | 2,000,000 |
| | Pump Upgrades and Force Main Extension to expand LS Capacity | | | | | | |
| 6 | Collection System Repairs & Upgrades | 300,000 | 300,000 | 300,000 | 300,000 | 300,000 | 1,500,000 |
| | Various repairs and upgrades to the collections system. | | | | | | |
| 7 | Gravity Sewer Reroute Program | 200,000 | 200,000 | 200,000 | 200,000 | 200,000 | 1,000,000 |
| | Reroute of sewers located under/near structures and exposed sewer creek crossings | | | | | | |
| 8 | 10 Year Vehicle/Equipment Replacement Program | 169,800 | 272,000 | 100,500 | 165,000 | 132,700 | 840,000 |
| | Ongoing program and includes wastewater's portion of multi- departmental equipment replacement program- five of ten years. | | | | | | |
| 9 | WWTP Unforeseen Repairs & Upgrades | 150,000 | 150,000 | 150,000 | 150,000 | 150,000 | 750,000 |
| | Various repairs and upgrades to the WWTP. | | | | | | |
| 10 | AMI Replacement Program | 232,500 | 226,500 | 60,000 | 60,000 | 60,000 | 639,000 |
| | Ongoing Program for AMR/AMI System | | | | | | |
| 11 | IT Budget | 35,650 | 13,950 | 13,950 | 37,200 | 29,450 | 130,200 |
| | See IT capital budget for breakdown. | | . <u> </u> | | | | |
| | Total | 8,087,950 | 2,662,450 | 4,324,450 | 1,912,200 | 3,372,150 | 20,359,200 |
| | Funded by LU | 8,087,950 | 2,662,450 | 4,324,450 | 1,912,200 | 3,372,150 | 20,359,200 |
| | Outside Funding | 0 | 0 | 0 | 0 | 0 | 0 |
| | Total | 8,087,950 | 2,662,450 | 4,324,450 | 1,912,200 | 3,372,150 | 20,359,200 |
| **Thes | e figures do not include any future or anticipated annexation. | | | | | | |

******These figures do not include any future or anticipated annexation.

WASTEWATER UTILITY

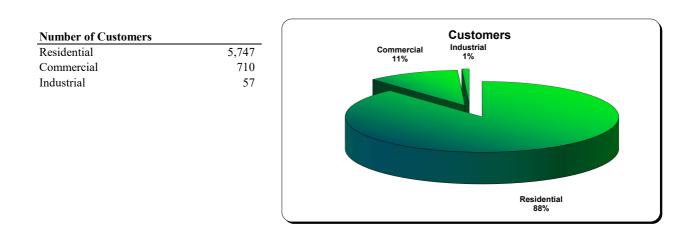
Projected Cash Analysis

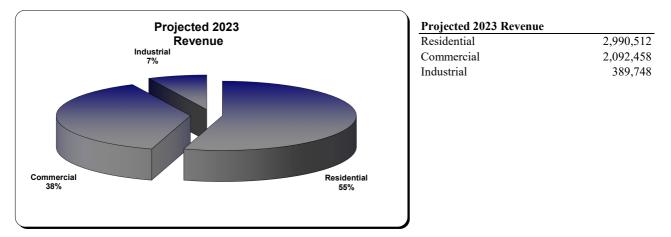
| | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 |
|--|--------------|-------------|-------------|-------------|-------------|-------------|
| Total Cash & Investments - Beginning of Year | | | | | | |
| Not Restricted by Ordinance/Regulation | 5,763,929 | 2,433,085 | 10,332,390 | 10,093,675 | 8,305,558 | 9,006,339 |
| Add: | | | | | | |
| Projected Operating Income (A) | 5,878,281 | 6,024,651 | 6,174,664 | 6,328,414 | 6,485,991 | 6,647,492 |
| Interest | 202,142 | 198,662 | 206,648 | 201,874 | 166,111 | 180,127 |
| Availability Fee Revenue | 14,158,400 | 1,056,000 | 1,056,000 | 1,056,000 | 1,056,000 | 1,056,000 |
| Contributions | 600,000 | 0 | 0 | 0 | 0 | 0 |
| Depreciation & Amortization | 966,371 | 985,699 | 1,005,413 | 1,025,521 | 1,046,031 | 1,066,952 |
| Bond Proceeds | - | - | - | - | - | - |
| Less: | | | | | | |
| Projected Operational Expenses (B) | (4,612,019) | (4,612,048) | (4,642,078) | (4,707,532) | (4,773,908) | (4,841,220) |
| Availability Fee Deposits | (13,382,400) | 13,382,400 | 0 | 0 | 0 | 0 |
| Bond Principal & Interest Payments | (1,042,905) | (1,047,610) | (1,376,911) | (1,367,944) | (1,367,244) | (1,365,944) |
| Lease Interest Expense | (2,457) | (498) | 0 | 0 | 0 | 0 |
| Estimated Cash & Investments Before Capital Expenditures | | | | | | |
| Not Restricted by Ordinance/Regulation | 8,529,343 | 18,420,340 | 12,756,125 | 12,630,008 | 10,918,539 | 11,749,747 |
| Less: | | | | | | |
| Projected Capital Expenditures | (6,096,258) | (8,087,950) | (2,662,450) | (4,324,450) | (1,912,200) | (3,372,150) |
| Estimated Cash & Investments - End of Year | | | | | | |
| Not Restricted by Ordinance/Regulation | 2,433,085 | 10,332,390 | 10,093,675 | 8,305,558 | 9,006,339 | 8,377,597 |
| Less: Two Months of Average Operation Expense | (768,670) | (768,675) | (773,680) | (784,589) | (795,651) | (806,870) |
| Available Cash & Investments - End of Year | | | | | | |
| Not Restricted by Ordinance/Regulation | 1,664,415 | 9,563,715 | 9,319,995 | 7,520,969 | 8,210,688 | 7,570,727 |

 (A) Prior year plus increase of 2.49% which is the average change in the last 10 years. Takes into account 2 highest years/2 lowest years/rate adjustments.

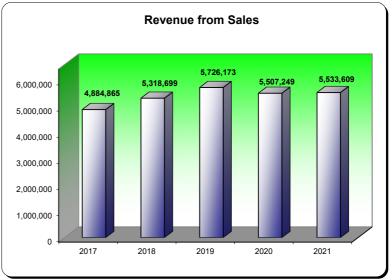
(B) Prior year plus increase of 1.41% which is the average change in the last 10 years. Takes into account 2 highest years/2 lowest years/rate adjustments.

Statistics

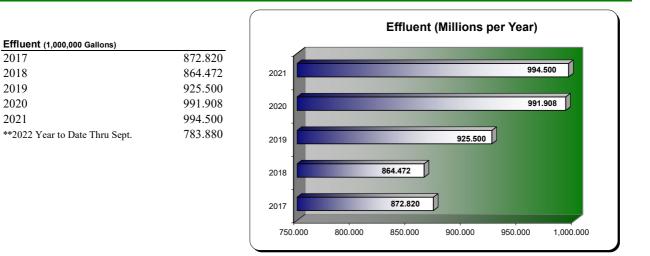


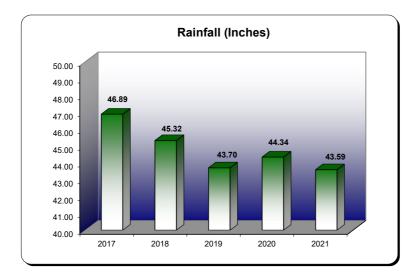


| Revenue From Sales | |
|--|-----------|
| 2017 | 4,884,865 |
| 2018 | 5,318,699 |
| 2019 | 5,726,173 |
| 2020 | 5,507,249 |
| 2021 | 5,533,609 |
| **2022 Year to Date Thru Sept. | 4,339,258 |
| ***Does not include Availability Fees. | |



Statistics





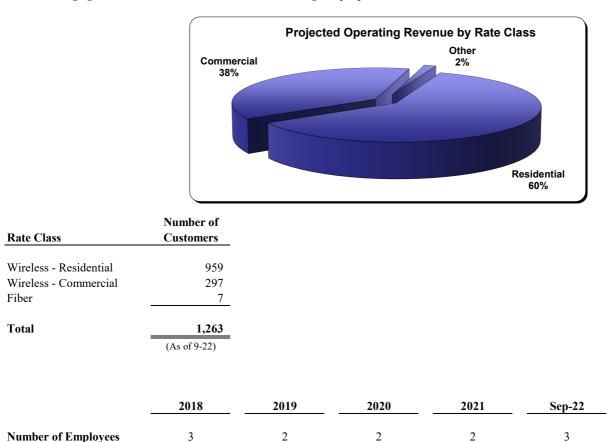
| Rainfall (Inches) | |
|--------------------------------|-------|
| 2017 | 46.89 |
| 2018 | 45.32 |
| 2019 | 43.70 |
| 2020 | 44.34 |
| 2021 | 43.59 |
| **2022 Year to Date Thru Sept. | 32.71 |

Telecommunications Division 2023 Budget - Final

| | | Revenues | | | |
|--------------------------|----------------|----------------|------------------|----------------------|------------------|
| | Actual 2021 | Budget 2022 | 9 Months 2022 | Rolling 12 Months | Proposed 2023 |
| Operating Revenue | | | | | |
| Residential | 556,221 | 562,376 | 418,357 | 558,703 | 569,421 |
| Commercial | 269,272 | 272,171 | 213,314 | 282,015 | 288,881 |
| Custom Commercial | 67,426 | 68,243 | 51,395 | 68,618 | 69,944 |
| Installations | 3,707 | 4,496 | 2,378 | 3,147 | 3,222 |
| Set-up Charges | 5,928 | 6,664 | 3,509 | 4,579 | 4,721 |
| Late Penalties | 5,351 | 5,543 | 4,531 | 5,991 | 6,136 |
| Total Revenue from Sales | 907,905 | 919,492 | 693,484 | 923,053 | 942,326 |
| Other Revenue | | | | | |
| Interest | 2,256 | 2,059 | 1,840 | 2,522 | 22,537 |
| Other | 47,880 | 50,704 | 37,325 | 47,923 | 50,762 |
| Total Other Revenues | 50,136 | 52,763 | 39,165 | 50,445 | 73,299 |
| Total Revenue | 958,041 | 972,255 | 732,649 | 973,498 | 1,015,626 |

Note: An average growth factor of 2% was used in determining the proposed 2023 revenues.

Number of Employees



Revenues/Expenses

| | Actual 2021 | Budget 2022 | 9 Months 2022 | Rolling 12 Months | Proposed 2023 | |
|-------------------------------|----------------|----------------|------------------|----------------------|------------------|----|
| Operating Revenues | | | | | | |
| Residential | 556,221 | 562,376 | 418,357 | 558,703 | 569,421 | (1 |
| Commercial | 269,272 | 272,171 | 213,314 | 282,015 | 288,881 | (1 |
| Custom Commercial | 67,426 | 68,243 | 51,395 | 68,618 | 69,944 | (1 |
| Installations | 3,707 | 4,496 | 2,378 | 3,147 | 3,222 | (1 |
| Set-up Charges | 5,928 | 6,664 | 3,509 | 4,579 | 4,721 | (1 |
| Late Penalties | 5,351 | 5,543 | 4,531 | 5,991 | 6,136 | (1 |
| Total Operating Revenue | 907,905 | 919,492 | 693,484 | 923,053 | 942,326 | |
| Other Revenue | | | | | | |
| Other | 47,880 | 50,704 | 37,325 | 47,923 | 50,762 | |
| Total Other Revenue | 47,880 | 50,704 | 37,325 | 47,923 | 50,762 | |
| Total Revenue (less Interest) | 955,785 | 970,196 | 730,809 | 970,976 | 993,088 | |
| Purchased Services | | | | | | |
| Bandwidth | 74,802 | 79,163 | 56,513 | 75,270 | 79,829 | |
| Telephone | 2,662 | 2,684 | 2,143 | 2,873 | 3,037 | |
| Contractual Services - Other | 14,518 | 27,135 | 6,106 | 8,180 | 47,226 | (2 |
| Contractual Services - IT | 22,783 | 22,939 | 15,293 | 32,088 | 23,835 | (3 |
| Accounting Fees | 1,774 | 18,000 | 722 | 722 | 3,000 | (4 |
| Legal Fees | 5,283 | 10,741 | 2,411 | 4,461 | 4,068 | (5 |
| Utilities | 9,176 | 10,186 | 7,219 | 9,396 | 10,734 | |
| Total Purchased Services | 130,998 | 170,848 | 90,407 | 132,990 | 171,729 | |
| Wages & Benefits | | | | | | |
| Customer Install | 30,122 | 43,543 | 31,648 | 34,754 | 45,784 | (6 |
| Billing | 2,653 | 2,733 | 2,032 | 2,769 | 2,940 | (6 |
| Administrative | 93,041 | 91,395 | 70,560 | 99,539 | 102,077 | (6 |
| Office Personnel | 20,613 | 26,297 | 15,725 | 21,410 | 22,749 | (6 |
| Sick/Vacation Pay | 21,100 | 22,326 | 10,735 | 16,186 | 15,530 | (6 |
| FICA Taxes | 12,118 | 12,824 | 9,404 | 12,533 | 13,604 | (6 |
| Group Insurance | 60,085 | 64,485 | 44,920 | 59,465 | 61,630 | (7 |
| Pension | (16,777) | 23,687 | 9,518 | (23,862) | 13,769 | (8 |
| Total Wages & Benefits | 222,955 | 287,291 | 194,542 | 222,794 | 278,083 | |

| | Kevenue | es/Expenses (C | .0111.) | | | |
|---|----------------|----------------|------------------|----------------------|------------------|------|
| | Actual 2021 | Budget 2022 | 9 Months 2022 | Rolling 12 Months | Proposed 2023 | |
| Operating Supplies & Expense | | | | | | |
| Tools & Equipment | 8,390 | 7,464 | 1,177 | 3,698 | 2,894 | |
| Installation Supplies | 6,061 | 6,931 | 4,059 | 5,158 | 5,602 | |
| Tower Rent | 24,286 | 23,133 | 9,608 | 23,605 | 24,300 | |
| Maintenance of Equipment | 183 | 274 | 585 | 628 | 746 | |
| General Maintenance | 881 | 1,527 | 397 | 152 | 361 | |
| Office Supplies | 1,836 | 1,943 | 1,244 | 1,791 | 1,828 | |
| Janitorial Services | 1,354 | 1,327 | 996 | 1,354 | 1,327 | |
| Interior Landscaping | 0 | 39 | 0 | 0 | 39 | |
| Exterior Landscaping | 400 | 567 | 330 | 450 | 567 | |
| Fiber Lease | 0 | 0 | 0 | 0 | 27,000 | |
| Communications Equipment | 4,598 | 5,536 | 4,357 | 5,177 | 5,823 | |
| Computer Equipment | 970 | 1,438 | 307 | 610 | 1,662 | |
| Software Expense | 1,552 | 1,206 | 1,089 | 1,404 | 1,514 | |
| Maintenance Agreements | 11,967 | 10,213 | 8,809 | 12,729 | 12,971 | |
| Dues & Subscriptions | 11,686 | 12,249 | 9,750 | 12,189 | 10,788 | |
| Postage | 141 | 80 | 134 | 219 | 211 | |
| Insurance | 6,471 | 4,617 | 815 | 2,760 | 4,039 | |
| Conference & Training | 2,521 | 5,429 | 2,311 | 2,675 | 5,429 | |
| Promotion | 0 | 460 | 23 | 23 | 460 | |
| Employee Recognition | 197 | 210 | 7 | 188 | 210 | |
| Transportation | 4,348 | 6,365 | 3,382 | 4,615 | 6,070 | |
| Freight / Shipping | 1,355 | 1,609 | 1,321 | 1,586 | 1,774 | |
| Payment in Lieu of Taxes | 2,393 | 2,538 | 1,679 | 2,278 | 2,394 | |
| Depreciation Expense | 41,760 | 42,769 | 30,586 | 40,898 | 41,597 | |
| Gross Income Tax | 14,300 | 11,642 | 7,500 | 11,500 | 0 | (9) |
| Bad Debt Expense | 3,284 | 5,799 | 5,799 | 5,799 | 2,356 | (10) |
| Lease Rental Payments - Principal | 17,157 | 17,756 | 17,755 | 17,755 | 17,955 | (11) |
| Lease - Copiers/Printers | 519 | 552 | 398 | 527 | 561 | |
| Bank Fees - Credit Card | 2,461 | 2,624 | 1,813 | 2,451 | 2,580 | |
| Miscellaneous | 30,742 | 35,029 | 19,038 | 26,014 | 27,241 | |
| Fotal Operating Supplies & Expense | 201,813 | 211,327 | 135,269 | 188,233 | 210,298 | |
| Fotal Expenses | 555,766 | 669,465 | 420,218 | 544,017 | 660,111 | |
| Operating Income | 400,019 | 300,731 | 310,591 | 426,959 | 332,978 | |
| nterest | | | | | | |
| Interest Revenue | 2,256 | 2,059 | 1,840 | 2,522 | 22,537 | |
| Interest Expense | (1,415) | (992) | (992) | (992) | (554) | (12) |
| Total Interest Revenue (Expense) | 841 | 1,067 | 848 | 1,530 | 21,983 | |
| Extraordinary Items | | | | | | |
| Gain on Sale of Assets | 0 | 0 | 0 | 0 | 0 | |
| Loss on Sale of Assets | (230) | (5,000) | (1,034) | (1,264) | (5,000) | |
| Total Extraordinary Items | (230) | (5,000) | (1,034) | (1,264) | (5,000) | |
| Net Margin | 400,630 | 296,797 | 310,405 | 427,225 | 349,961 | : |
| - | | | | | | |

Revenues/Expenses (Cont.)

Notes to Proposed Revenue and Expenses

| Note | Description |
|------|---|
| (1) | The revenue numbers are based on a 2% increase in revenue for 2023. |
| (2) | Estimated amount for miscellaneous contractual services needed by the different departments. |
| (3) | Contractual Services for IT consulting / Cyber Security. |
| (4) | Accounting fees include State Board of Accounts audit costs. |
| (5) | General legal counsel. |
| (6) | Assumes an overall 8.5% increase in wages with inflationary adjustment along with employees moving through the advancement program. |
| (7) | We received a 2.9% increase for 2023. |
| (8) | Funding of the Defined Benefit Plan and the Defined Contribution Plan. |
| (9) | Utility receipts tax is equal to 1.2% of total revenues. This was eliminated in July of 2022. |
| (10) | A bad debt allowance has been set at .25%. |
| (11) | Lease rental principal on municipal building. |
| (12) | Includes a portion for the interest on the lease for the municipal building. |
| | |

Capital Additions

| Item | Clas | s Descriptio | n | | Code | Amount | Notes |
|-------|------------|---|---|--|------------------------------|--------------------|---------|
| 1 |] | | Fechnology Up llowing for possibl | grade - Buying and testing new le upgrade. | 2 | 20,000 | |
| 2 | (| | P Upgrades - Ades - Ades points to provide | dditional access points, antennas or le faster service. | 2 | 20,000 | |
| 3 | | | k/fix and required | mance - Annual amount for upgrades. This will cover approx. | 2 | 15,000 | |
| 4 | (| | intenance/Upg d required upgrade | rades - Annual amount for routine s. | 2 | 15,000 | |
| 5 |] | | 0 1 | l air-blown fiber cable from the Street water tower. | 2 | 10,000 | |
| 6 | (| | | e IT Budget - The estimated cost ity for IT Functions. | 2 | 8,526 | |
| 7 | (| | Upgrades - To eed the different lo | maintain or upgrade the cations. | 2 | 8,000 | |
| 8 | (| | witch Upgrades re for the internet se | General events of the second state of the second stat | 2 | 5,000 | |
| 9 |] | Telecom's p | ortion of administr | e Administration Vehicles - ative vehicle replacements in lacement program. | 2 | - | (a),(b) |
| | | | | TOTAL | | 101,526 | |
| | | | | Operational Cash I | Flow | - | |
| | | | | Reserves | | 101,526 | |
| | | | | Bonding | | - | |
| | | | | Outside Funding | | | |
| | | | | TOTAL | | 101,526 | |
| Code: | 2 R 3 B | perational Cash Flow eserves onding utside Funding | Class: A E C C | Accomplish for Impro Ongoing Program - Ac | vement of Sy complish for | Improvement of Sys | |

Notes:

(a) Cost does not reflect money received from sale of old vehicle/equipment.

(b) Included in 10 year replacement plan.

(c) Cost estimates provided by engineering consultant.(d) May include capitalized labor.

Capital Projects - 5 Years Beyond Fiscal Year 2023

| Item | Description | Projected 2024 | Projected 2025 | Projected 2026 | Projected 2027 | Projected 2028 | Total Amount |
|------|---|-------------------|-------------------|-------------------|-------------------|-------------------|-----------------|
| 1 | Wireless Technology Upgrade | 50,000 | 0 | 50,000 | 0 | 50,000 | 150,000 |
| | Cost to migrate to a new fixed-wireless platform. | | | | | | |
| 2 | Wireless Installs/Maintenance | 15,000 | 15,000 | 15,000 | 15,000 | 15,000 | 75,000 |
| | Equipment on customer premises. | | | | | | |
| 3 | Fiber Maintenance/Upgrades | 15,000 | 15,000 | 15,000 | 15,000 | 15,000 | 75,000 |
| | Major maintenance and repair. | | | | | | |
| 4 | 10 Year Vehicle Replacement Program | 35,600 | 30,000 | 0 | 0 | 0 | 65,600 |
| | Ongoing program and includes telecoms portion of multi- departmental equipment replacement program - five of ten years. | | | | | | |
| 5 | IT Budget | 8,050 | 3,150 | 3,150 | 8,400 | 6,650 | 29,400 |
| | See IT capital budget for breakdown. | | | | | | |
| 6 | Tower AP Upgrades | 2,000 | 8,000 | 2,000 | 8,000 | 2,000 | 22,000 |
| | Additional access points, antennas or upgrade access points to provide for faster service. | | | | | | |
| 7 | Backhaul upgrades | 0 | 10,000 | 0 | 10,000 | 0 | 20,000 |
| | To maintain or upgrade the radios that feed the remote locations. | | | | | | |
| 8 | Router/Switch Upgrades | 0 | 5,000 | 0 | 5,000 | 0 | 10,000 |
| | Upgrade routing and switching infrastructure for the internet service. | | | | | | |
| | Total | 125,650 | 86,150 | 85,150 | 61,400 | 88,650 | 447,000 |
| | Funded by LU | 125,650 | 86,150 | 85,150 | 61,400 | 88,650 | 447,000 |
| | Outside Funding | 0 | 0 | 0 | 0 | 0 | 0 |
| | Total | 125,650 | 86,150 | 85,150 | 61,400 | 88,650 | 447,000 |

Telecommunications Division

Projected Cash Analysis

| 2023 | 2024 | 2025 | 2026 | 2027 | 2028 |
|-----------|--|---|--|--|--|
| | | | | | |
| 733,913 | 1,028,944 | 1,305,827 | 1,635,501 | 1,998,139 | 2,400,080 |
| | | | | | |
| 993,088 | 1,012,950 | 1,033,209 | 1,053,873 | 1,074,951 | 1,096,450 |
| 22,537 | 20,579 | 26,117 | 32,710 | 39,963 | 48,002 |
| 41,597 | 42,429 | 43,277 | 44,143 | 45,026 | 45,926 |
| | | | | | |
| (660,111) | (673,313) | (686,779) | (682,939) | (696,597) | (710,529) |
| (555) | (112) | 0 | 0 | 0 | 0 |
| 0 | 0 | 0 | 0 | 0 | 0 |
| | | | | | |
| 1,130,470 | 1,431,477 | 1,721,651 | 2,083,289 | 2,461,480 | 2,879,929 |
| | | | | | |
| (101,526) | (125,650) | (86,150) | (85,150) | (61,400) | (88,650) |
| | | | | | |
| 1,028,944 | 1,305,827 | 1,635,501 | 1,998,139 | 2,400,080 | 2,791,279 |
| (110,018) | (112,219) | (114,463) | (113,823) | (116,100) | (118,422) |
| | | | | | |
| | | | | | |
| | 733,913 993,088 22,537 41,597 (660,111) (555) 0 1,130,470 (101,526) 1,028,944 | $\begin{array}{c ccccccccccccccccccccccccccccccccccc$ | 733,913 $1,028,944$ $1,305,827$ $993,088$ $1,012,950$ $1,033,209$ $22,537$ $20,579$ $26,117$ $41,597$ $42,429$ $43,277$ $(660,111)$ $(673,313)$ $(686,779)$ (555) (112) 0 0 0 0 $1,130,470$ $1,431,477$ $1,721,651$ $(101,526)$ $(125,650)$ $(86,150)$ $1,028,944$ $1,305,827$ $1,635,501$ | 733,913 $1,028,944$ $1,305,827$ $1,635,501$ $993,088$ $1,012,950$ $1,033,209$ $1,053,873$ $22,537$ $20,579$ $26,117$ $32,710$ $41,597$ $42,429$ $43,277$ $44,143$ $(660,111)$ $(673,313)$ $(686,779)$ $(682,939)$ (555) (112) 00 0 000 $1,130,470$ $1,431,477$ $1,721,651$ $2,083,289$ $(101,526)$ $(125,650)$ $(86,150)$ $(85,150)$ $1,028,944$ $1,305,827$ $1,635,501$ $1,998,139$ | 733,913 $1,028,944$ $1,305,827$ $1,635,501$ $1,998,139$ $993,088$ $1,012,950$ $1,033,209$ $1,053,873$ $1,074,951$ $22,537$ $20,579$ $26,117$ $32,710$ $39,963$ $41,597$ $42,429$ $43,277$ $44,143$ $45,026$ (660,111)(673,313)(686,779)(682,939)(696,597) (555) (112) 000000001,130,470 $1,431,477$ $1,721,651$ $2,083,289$ $2,461,480$ (101,526) $(125,650)$ $(86,150)$ $(85,150)$ $(61,400)$ $1,028,944$ $1,305,827$ $1,635,501$ $1,998,139$ $2,400,080$ |

(A) Prior year plus increase of 2% in 2022 - 2026.

(B) Prior year plus increase of 2% in 2022 - 2026 which will need to be monitored by staff.

**If funds permit more will be applied to the loan.

IT Capital Program 2023 Budget - Final

IT 2023 Budget - Final

Capital Additions

| Item | | Class | Description | Code | Amount | Department |
|--------|--------|-------------|---|-------|------------------|--------------|
| 1 | | В | Accounting Software - Replace the Accounting/Finance Software. | 2 | 76,800 | IT |
| 2 | | С | Incidental Hardware - Incidental hardware purchases that may arise. | 1 | 30,000 | IT |
| 3 | | С | Incidental Software - Incidental software purchases that may arise. | 1 | 15,000 | IT |
| | | | TOTAL | _ | 121,800 | |
| | | | Operational Cash Flow Other | | 45,000 76,800 | |
| | | | TOTAL | _ | 121,800 | |
| Class: | | | | | | |
| | А | | plish This Year | Code: | - · | |
| | B | 1 | for Improvement of System Integrity | 1 | - | al Cash Flow |
| | C D | | ogram - Accomplish for Improvement of System Integrity ogram - Long Term/Short Term & Vehicles/Equipment | 2 | | |
| | D | Ongoing 110 | gran - Long renn-Short renn & venietes Equipment | 4 | - | |

Notes:

(a) Cost does not reflect money received from sale of old vehicle/equipment.

(b) Included in 10 year replacement plan.

(c) Cost estimates provided by consultant.

(d) May include capitalized labor.

IT 2023 Budget - Final

| Capital Projects - 5 | 5 Years Beyond | Fiscal Year 2023 |
|----------------------|----------------|------------------|
| | | |

| Item | Description | | Projected 2024 | Projected 2025 | Projected 2026 | Projected 2027 | Projected 2028 | Total Amount |
|------|---|----------|-------------------|-------------------|-------------------|-------------------|-------------------|-----------------|
| 1 | Incidental Hardware | | 30,000 | 30,000 | 30,000 | 30,000 | 30,000 | 150,000 |
| | Incidental hardware purchases that may ari | se. | | | | | | |
| 2 | Firewall Hardware | | 35,000 | 0 | 0 | 0 | 50,000 | 85,000 |
| | Firewall will be close to EOL. | | | | | | | |
| 3 | Incidental Software | | 15,000 | 15,000 | 15,000 | 15,000 | 15,000 | 75,000 |
| | Incidental software purchases that may aris | e. | | | | | | |
| 4 | Server Hardware | | 0 | 0 | 0 | 75,000 | 0 | 75,000 |
| | Replace server hardware. | | | | | | | |
| 5 | Switch Replacement | | 35,000 | 0 | 0 | 0 | 0 | 35,000 |
| | Replace switch. | | | | | | | |
| | | Total | 115,000 | 45,000 | 45,000 | 120,000 | 95,000 | 420,000 |
| | | Electric | 35,650 | 13,950 | 13,950 | 37,200 | 29,450 | 130,200 |
| | | Water | 35,650 | 13,950 | 13,950 | 37,200 | 29,450 | 130,200 |
| | | Sewer | 35,650 | 13,950 | 13,950 | 37,200 | 29,450 | 130,200 |
| | | Telecom | 8,050 | 3,150 | 3,150 | 8,400 | 6,650 | 29,400 |
| | | | 115,000 | 45,000 | 45,000 | 120,000 | 95,000 | 420,000 |

Vehicle Replacement Plan 2023 Budget - Final

| | | | | | Vehicl | les - 10 Ye | ar Replace | ement Plar | 1 | | | | | |
|---------|------------|---------|---------------------------|----------------|------------|-------------|------------|------------|------------|------------|------------|------------|------------|------------|
| ept. | Year | No. | Description | Cycle Years | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FY 2027 | FY 2028 | FY 2029 | FY 2030 | FY 2031 | FY 2032 |
| lectric | : | | | | | | | | | | | | | |
| lectric | Distribut | tion | | | | | | | | | | | | |
| I. | Light V | ehicles | | | | | | | | | | | | |
| | 2018 | 91 | Ford F150 | 10 | | | | | | 30,000 | | | | |
| | 2016 | 28 | Ford Pick-Up | 10 | | | | 40,000 | | | | | | |
| | 2016 | 81 | Ford F-150 4X4 | 10 | | | | 40,000 | | | | | | |
| | 2014 | 31 | Ford Escape | 10 | | 80,000 | | | | | | | | |
| | 2013 | 88 | Dodge Van | 10 | | 30,000 | | | | | | | | |
| П | . Bucket | Trucks | | | | | | | | | | | | |
| | 2018 | 17 | Chevy Duramax C 7500 | 10 | | | | | | | | | | |
| | 2016 | 3 | GMC C 6500 | 10 | | | | | | | | | | |
| | 2013 | 11 | Line Bucket 45ft | 10 | | 217,250 | | | | | | | | |
| | 2009 | 8 | Ford 550 (Service Bucket) | 10 | | , | | | | | | | | |
| п | I. Line Tr | | , | | | | | | | | | | | |
| | 2017 | 22 | International 4300 | 10 | | | | | | | | | | |
| | 2007 | 19 | International 4300 | 10 | 291,572 | | | | | | | | | |
| | | | | | -) | | | | | | | | | |
| IV | . Misc. T | | | 10 | | | | | | | | | | |
| | 2008 | 7 | 1T Ford Dump Truck | 10 | | | | | | | | | | |
| V. | Other H | Equipme | | | | | | | | | | | | |
| | 2020 | | New Wire Trailer | None | | | | | | | | 30,000 | | |
| | 2009 | | Cable Puller | None | | | | | | | | | | |
| | 2008 | | Forklift Clark | None | | | | | | | | | | |
| | 2003 | | Trencher Trailer | 10 | | | | | | | | | | |
| | 2002 | | Bandit Chipper | None | | | | | | | | | | |
| | 2002 | | Pole Trailer | None | | | | | | | | | | |
| | 2002 | | Case DBH4 Trencher | 10 | | | | | | | | | | |
| | 1997 | | 1PL Wire Trailer | None | | | | | | | | | | |
| | 1985 | | 2PL Wire Trailer | None | | | | | | | | | | |
| | 2022 | | Backyard Digger Derrick | None | 219,166 | | | | | | | | | |
| | 2013 | | Hole Vac | None | | | | | | | | | | |
| | | | Subtotal Vehicles | | 291,572 | 327,250 | 0 | 80,000 | 0 | 30,000 | 0 | 0 | 0 | |
| | | S | Subtotal Other Equipment | | 219,166 | 0 | 0 | 0 | 0 | 0 | 0 | 30,000 | 0 | |
| | | | Total | | 510,738 | 327,250 | 0 | 80,000 | 0 | 30,000 | 0 | 30,000 | 0 | |
| | | | | | | | | | | | | | | |

| | Vehicles - 10 Year Replacement Plan | | | | | | | | | | | | | |
|------------|-------------------------------------|----------|--|----------------|------------|------------|------------|------------|------------|------------|------------|------------|------------|------------|
| Dept. | Year | No. | Description | Cycle Years | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FY 2027 | FY 2028 | FY 2029 | FY 2030 | FY 2031 | FY 2032 |
| Water: | | | | | | | | | | | | | | |
| Administra | | | | | | | | | | | | | | |
| | Vehicles 2013 | 20 | Eard Essense (1/2) | 10 | | 12,500 | | | | | | | | |
| | 2013 | 20 14 | Ford Escape (1/2) Ford Escape (1/2) | 10 10 | | 12,500 | | | | | | | | |
| | | 17 | Pold Escape (1/2) | 10 | | 12,500 | | | | | | | | |
| Water Plar | | | | | | | | | | | | | | |
| | Vehicles | 1.5 | | 10 | | | | | | 25.000 | | | | |
| | 2016 | 15 | Dodge with Snow Plow | 10 | | | 25.000 | | | 35,000 | | | | |
| | 2015 2004 | 34 92 | Chevy Silverado | 10 10 | | | 35,000 | | | | | | | |
| | 2004 | 92 | GMC Canyon | 10 | | | | | | | | | | |
| II. (| Other Eq | uipmen | t | | | | | | | | | | | |
| | 2020 | | Toro ZTR | None | | | | | | | | | | |
| | 2005 | | John Deere Z930M | None | | | | | | 8,500 | | | | |
| 2 | 2003 | | John Deere Lawn Mower | None | | | | | | | | | | |
| Water Dist | tribution | | | | | | | | | | | | | |
| Ι. ' | Vehicles | | | | | | | | | | | | | |
| | 2015 | 10 | 1T Service Truck | 10 | | | | | 65,000 | | | | | |
| | 2015 | 6 | Ford F 350 Service Truck | 10 | | | | | 65,000 | | | | | |
| IL 1 | Dump Tr | ncks | | | | | | | | | | | | |
| | 2004 | 29 | 1 1/2T Ford F450 | 15 | | | 60,000 | | | | | | | |
| | 2002 | 18 | GMC 2T Dump Truck | 10 | | 70,000 | , | | | | | | | |
| ш | Other Eq | uinmen | t | | | | | | | | | | | |
| | 2023 | uipinen | Vacuum Excavator on Trailer | None | 125,000 | | | | | | | | | |
| | 2020 | | Toro Zero Turn | None | 120,000 | | | | | | | 6,500 | | |
| | 2021 | | Case Backhoe | None | | | | | | | | ., | | |
| | 2004 | | Vemeer - Pull behind Vac | None | | | | | | | | | | |
| | 2003 | | Sullair - Air Compressor | None | | | | 10,000 | | | | | | |
| | 1997 | | Trailer | None | | 4,000 | | | | | | | | |
| | 1977 | | Bame Backhoe Trailer | None | | 7,000 | | | | | | | | |
| | | | Subtotal Vehicles | | 0 | 95,000 | 95,000 | 0 | 130,000 | 35,000 | 0 | 0 | 0 | 0 |
| | | | Subtotal Other Equipment | | 125,000 | 11,000 | 0 | 10,000 | 0 | 8,500 | 0 | 6,500 | 0 | 0 |
| | | | Total | | 125,000 | 106,000 | 95,000 | 10,000 | 130,000 | 43,500 | 0 | 6,500 | 0 | 0 |

| 2023 Budget - Final Vehicles - 10 Year Replacement Plan | | | | | | | | | | | | | | |
|--|------------------|------------|---------------------------------|----------|---------|---------|---------|--------|---------|---------|------|--------|------|------|
| | | | | Cycle | FY | FY | FY | FY | FY | FY | FY | FY | FY | FY |
| Dept. | Year | No. | Description | Years | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 | 2029 | 2030 | 2031 | 2032 |
| Vastewa | | | | | | | | | | | | | | |
| Adminis | | | | | | | | | | | | | | |
| 1. | Vehicles 2013 | 20 | Ford Escape (1/2) | 10 | | 12,500 | | | | | | | | |
| | 2013 | 20 14 | Ford Escape (1/2) | 10 | | 12,500 | | | | | | | | |
| Vactory | ter Treatn | | 1 () | 10 | | 12,500 | | | | | | | | |
| | Vehicles | ient Flant | : | | | | | | | | | | | |
| 1. | 2022 | 12 | Dodge Ram with Snow Plow | 10 | | | | | | | | | | |
| | 2020 | 35 | Operations Vehicle | 10 | | | | | | | | 50,000 | | |
| | 2007 | 37 | GMC Sierra | 10 | | 35,000 | | | | | | , | | |
| П. | Other Eq | uinment | | | | | | | | | | | | |
| | 2022 | E45 | Toro Z Master | None | | | | | | | | | | |
| | 2022 | E41 | Deutz / Allis Tractor | None | | | | | | | | | | |
| | 2020 | | Front Deck Mower - Kubota F3990 | None | | | | | | | | 17,000 | | |
| | 2015 | E49 | Com PRO Trailer | None | | | | | | 2,700 | | | | |
| | 2011 | E46 | Toro Z Master | 10 | | 15,000 | | | | | | | | |
| | 2008 | E48 | Kubota Mower | None | | | | 8,500 | | | | | | |
| | 2008 | E47 | Kubota RTV900 | None | 15,000 | | | | | | | | | |
| | aintenance | : | | | | | | | | | | | | |
| I. | Vehicles | | | | | | | | | | | | | |
| | 2022 | 26 | Ford F 350 Super Duty | 10 | | | | | | | | | | |
| | 2016 | 2 | Ford | 10 | | | 120.000 | 60,000 | | | | | | |
| | 2015 | 27 | Ford | 10 | | | 120,000 | | 25.000 | | | | | |
| | 2014 2003 | 24 23 | Ford Escape 3/4T Camera Van | 10 10 | | | | | 35,000 | 130,000 | | | | |
| | | | 3/41 Camera Van | 10 | | | | | | 130,000 | | | | |
| 11. | Dump Tr 2009 | 25 | Ford F 450 Dump | 10 | | | 60,000 | | | | | | | |
| | 2009 | 13 | Ford F 650 2T Dump | 10 | | 70,000 | 00,000 | | | | | | | |
| ш | . Other Eq | | Toru 1 050 21 Dump | 10 | | 70,000 | | | | | | | | |
| | 2009 | uipinent | Case Backhoe 580 Super | 10 | | | | | 120,000 | | | | | |
| | 2002 | | Air Compressor | None | | | | 10,000 | 120,000 | | | | | |
| | 2002 | | Liftstation Generator | None | | | | 12,000 | | | | | | |
| | 2002 | | Case 85 XT Skid Steer | None | | | 65,000 | | | | | | | |
| | 2002 | | Skid Steer Trailer | None | | | 7,000 | | | | | | | |
| | 2000 | 36 | Vactor | 10 | 600,000 | | | | | | | | | |
| | | | Subtotal Vehicles | | 0 | 130,000 | 180,000 | 60,000 | 35,000 | 130,000 | 0 | 50,000 | 0 | |
| | | | Subtotal Other Equipment | | 615,000 | 15,000 | 72,000 | 30,500 | 120,000 | 2,700 | 0 | 17,000 | 0 | |
| | | | Total | | 615,000 | 145,000 | 252,000 | 90,500 | 155,000 | 132,700 | 0 | 67,000 | 0 | |

| | Vehicles - 10 Year Replacement Plan | | | | | | | | | | | | | |
|---------|-------------------------------------|-----|--------------------|----------------|------------|------------|------------|------------|------------|------------|------------|------------|------------|------------|
| | | | | | | | | | | | | | | |
| Dept. | Year | No. | Description | Cycle Years | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FY 2027 | FY 2028 | FY 2029 | FY 2030 | FY 2031 | FY 2032 |
| Telecom | munication | S | | | | | | | | | | | | |
| I. | Vehicles | | | | | | | | | | | | | |
| | 2014 | 51 | Ford E Series E150 | 8 | | 30,000 | | | | | | | | |
| | 2014 | 85 | Ford E Series E150 | 8 | | | 30,000 | | | | | | | |
| | Total | | | 0 | 30,000 | 30,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |

| | Vehicles - 10 Year Replacement Plan | | | | | | | | | | | | | | |
|-----------------------------|-------------------------------------|----------------|-------------------------------------|----------------------------------|-------------------|---|---|---|---|---|--|--|----------------------------|--|-----------------------|
| Dept. | Year | No. | Description | Dept | Cycle Years | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FY 2027 | FY 2028 | FY 2029 | FY 2030 | FY 2031 | FY 2032 |
| Miscellar Meter Te I. | neous: echnicians Vehicles | | | | | | | | | | | | | | |
| | 2017 2017 2018 | 16 80 21 | Ford F150 Ford F150 Ford F150 | Metering Metering Metering | 7 7 7 | | | 30,000 30,000 | 30,000 | | | | | | |
| | Locator 2020 | Vehicles 33 | Ford Ranger | | 7 | | | | | 30,000 | | | | | |
| Administ I. | | 90 1 | GMC Pick-Up Jeep Cherokee | Facility Office | 10 10 | | 35,000 45,000 | | | | | | | | |
| | | | | Total | E W WW T | $ \begin{array}{c} 0 \\ 0 \\ 0 \\ 0 \\ 0 \\ 0 \\ 0 \\ 0 \\ 0 \\ 0 \\$ | 80,000 24,800 24,800 24,800 5,600 80,000 | 60,000 20,000 20,000 20,000 0 60,000 | 30,000 10,000 10,000 0 30,000 | 30,000 10,000 10,000 0 30,000 | $ \begin{array}{c} 0\\ 0\\ 0\\ 0\\ 0\\ 0\\ 0\\ 0\\ 0\\ 0\\ 0\\ 0\\ 0\\ $ | $ \begin{array}{c} 0\\ 0\\ 0\\ 0\\ 0\\ 0\\ 0\\ 0\\ 0\\ 0\\ 0\\ 0\\ 0\\ $ | 0 0 0 0 0 0 | $ \begin{array}{c} 0\\ 0\\ 0\\ 0\\ 0\\ 0\\ 0\\ 0\\ 0\\ 0\\ 0\\ 0\\ 0\\ $ | 0 0 0 0 0 |